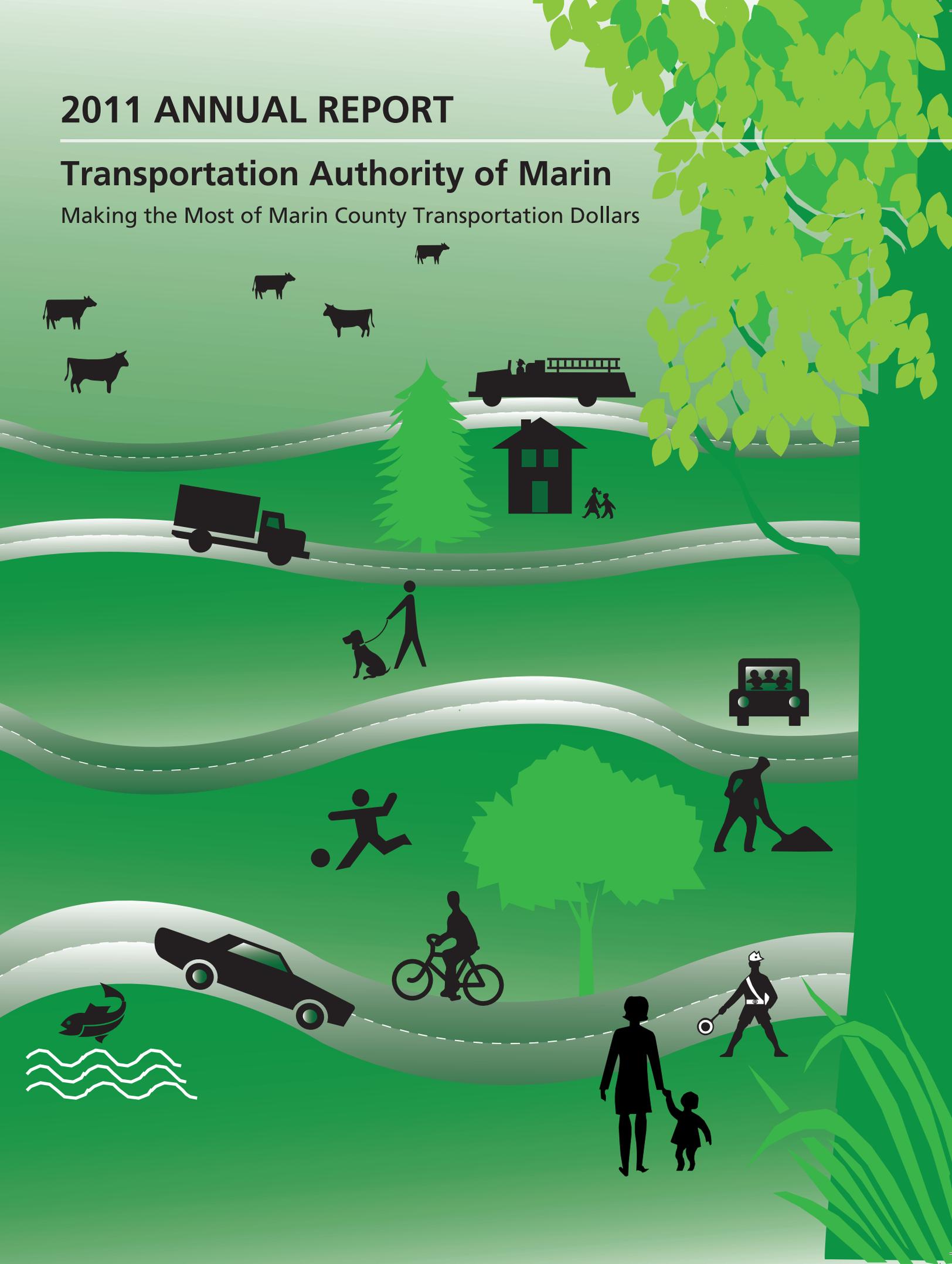


2011 ANNUAL REPORT

Transportation Authority of Marin

Making the Most of Marin County Transportation Dollars



LETTER FROM THE CHAIRPERSON



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Greetings,

The Transportation Authority of Marin (TAM) is pleased to bring you our 2011 Annual Report of activity. The report is proudly presented to highlight the care TAM takes in judiciously spending public funds to meet a wide range of transportation needs. We adhere to voters' direction in approving local funds for transportation and provide innovative options for the traveling public while maintaining Marin's roads and highways.



Our Measure A transportation sales tax, approved by Marin voters in 2004, along with our new Measure B \$10 vehicle registration fee for transportation, continue to fund a significant portion of Marin's transportation needs. The Authority works to secure other much needed transportation dollars including \$150 million for the Marin/Sonoma Narrows project and other dollars for a wide range of mobility options. We support Senior Mobility programs and Safe Routes to Schools. We fund crossing guards. We collaborate with other agencies, including Caltrans and our sister agency in Sonoma, Sonoma County Transportation Authority, to provide safety improvements and congestion relief on Highway 101 as well as continuous bike and pedestrian facilities. We work with Marin Transit and the Golden Gate Bridge and Highway District to provide public transit service. We provide electric vehicle infrastructure, and study new transportation options such as bike-sharing and dynamic ridesharing. With all of our projects and programs, TAM remains dedicated to bringing transportation improvements and innovations for the benefit of all travelers in Marin.

The past year has been a very successful one for TAM. We would not be as accomplished without the dedication of all of our TAM Board members, representing each jurisdiction in Marin County. We also continue to rely on the beneficial guidance of our Citizens' Oversight Committee, our Technical Advisory Committee, our Bicycle Pedestrian Advisory Committee, and the Marin Public Works Association. Without them, we would not be able to deliver the high quality projects and programs to users all around Marin. We invite you to read the report and identify the improvements that have made your travels greener, safer and less time consuming.

I look forward to continuing to serve in my new role as Chair of the Transportation Authority of Marin.

Alice Fredericks
Chairperson
Transportation Authority of Marin

COMMUNITY INVOLVEMENT

Working with the residents, business owners and elected leaders of Marin as full partners is key to the successful implementation of Marin County's transportation vision, as well as its projects and programs. Transportation planning and implementation yields solutions that are relevant to different kinds of interests and needs. Commuters, school children, the elderly and disabled, bicyclists, pedestrians, recreational travelers and transit users all look at transportation issues in different but equally valid ways. All want safe, comfortable, accessible ways to travel around Marin, and to other places.

The goal of TAM's community involvement efforts is to ensure that all of these points of view are recognized and included in transportation planning and decision-making. To that end, TAM uses various methods to reach residents and stakeholders throughout Marin, including our website www.tam.ca.gov, public meetings, focus groups, advisory groups, and workshops.



March 2011 TAM Regional Transportation Plan Workshop – Presentation



March 2011 TAM Regional Transportation Plan Workshop – Group Discussion



March 2011 TAM Regional Transportation Plan Workshop – Group Discussion

2011 TAM ACTIVITY HIGHLIGHTS

TAM started the implementation of various transportation programs funded by the \$10 vehicle registration fee, which was approved by Marin voters in November 2010.

More than \$11 million in Measure A sales tax funds were dedicated to serve the transit needs of Marin residents in 2011.

Seventy-six crossing guard locations were funded in 2011, with sixty-four funded by Measure A sales tax funds and twelve by Measure B vehicle registration funds.

The efforts to make improvements to the Highway 101 Greenbrae/Twin Cities Corridor continued in 2011 with a detailed draft environmental document to be released in early fall of 2012 for public review.

The Central Marin Ferry Connection Multi-use Pathway is proceeding through final design with all of its environmental approvals completed and will begin construction in 2013.

Construction began on the Marin/Sonoma Narrows through Novato, with a carpool lane addition from State Route (SR) 37 to Atherton Avenue in the northbound direction and from SR-37 to Rowland Boulevard in the southbound direction due to open in 2012.

Seven electric vehicle charging stations were installed by Belvedere, San Rafael and Marin County in 2011.



Taking the Bus to School



Collecting Soil Samples at Project Site



Electric Vehicle Charging Station



Crossing Guard at Strawberry Elementary

MEASURE A PROJECTS/PROGRAMS

STRATEGY 1: LOCAL BUS TRANSIT SYSTEM

Marin voters dedicated 55% of Measure A sales tax revenue to support local transit service for the County, with \$11.1 million provided in FY 2011-12 (July 1, 2011 to June 30, 2012)

Marin Transit manages five contracts that provide local fixed-route bus and community shuttle services, rural transit services (the West Marin Stage), the seasonal Muir Woods Shuttle, the Novato Dial-A-Ride, and transportation services for seniors and persons with disabilities.

2011 Marin Transit Activity

Highlights

- Carried 3.4 million fixed route and demand response services passengers.
- Implemented Volunteer Driver Programs in East and West Marin using federal New Freedom funds. Measure B vehicle registration fee funds provide ongoing funding support for these programs.
- Continued to cultivate partnerships to effectively address transportation issues of older adults, the disabled, and low-income residents through the Mobility Management Center.



Marin Transit Route 19 Bus Service Tiburon – Marin City

- Experienced the highest ridership yet on the award winning seasonal Muir Woods Shuttle with over 47,500 passengers, a 46% increase over 2010.
- Initiated grant funded community shuttle Route 222 connecting Marin City with Marin General Hospital and surrounding medical facilities.
- Developed expanded Stagecoach service, including three additional round trips on Route 68 between Inverness and San Rafael.
- Completed design and engineering for the South Novato Bus Stops Improvement Project.

For more information about Marin Transit services and to plan your next trip, please visit: www.marintransit.org.

Strategy 2, the Highway 101 Gap Closure Carpool Lane Project was successfully completed in December 2010 and has been providing congestion relief for Marin travelers since then!

MEASURE A PROJECTS/PROGRAMS

STRATEGY 3: LOCAL TRANSPORTATION INFRASTRUCTURE

Strategy 3 is dedicated to the ongoing needs of our local road system, which is critical to navigating through Marin County. Funding continues to be committed to major infrastructure and local infrastructure projects that accommodate vehicle, bicycle, and pedestrian traffic needs.

Major Roads Category

Miller Avenue in Mill Valley The Miller Avenue Streetscape Plan was adopted by the City Council in July 2011. The Streetscape Plan addresses critical operational and infrastructure issues while also preserving the unique character of Mill Valley. It is anticipated that construction will be phased for the two-mile project area, occurring over a three-to-five-year period.

Novato Boulevard in Novato The City of Novato continues its work on Novato Boulevard improvements. Segment 2 (Grant Avenue to Eucalyptus Avenue) was completed this year. The environmental phase for Segment 1 (Diablo Avenue to Grant Avenue) is moving forward, with the last of the studies to be included in the draft Environmental Impact Report nearing completion.

West Sir Francis Drake Boulevard in Marin County The County of Marin continues to move forward in improving a 5.2-mile portion of Sir Francis Drake Boulevard through Samuel P. Taylor State Park with approval of the final environmental document in May 2011. The work consists of replacing all 70 storm drain crossings, repairing a slide near Shafter Bridge, and rehabilitating the roadway in its present configuration. Plans, specifications, and estimates are complete. Construction is anticipated to begin in summer 2012, subject to the issuance of the required regulatory agency permits.

To date, the Measure A sales tax program has provided \$14.7 million in funds to all the local jurisdictions in Marin County for local street and road projects, local transit projects, and bicycle and pedestrian improvements.



Miller Avenue – Mill Valley

Completed Major Road Projects:

- San Rafael's 4th Street/West End Village Revitalization project (2009)
- Novato Boulevard Segment 3 – Eucalyptus Avenue to San Marin Drive (2009)
- Novato Boulevard Segment 2 – Grant Avenue to Eucalyptus Avenue (2011)



Guardrail Funded by Measure A – Belvedere

MEASURE A PROJECTS/PROGRAMS

STRATEGY 4: REDUCE SCHOOL-RELATED CONGESTION AND PROVIDE SAFER ACCESS TO SCHOOLS

Safe Routes to School

TAM's nationally recognized Safe Routes to School program continues to provide mode choices for students traveling to/from schools. With programs in 52 schools countywide, the program has seen an average 8% shift to non-driving modes to date. TAM released a ten-year assessment of the program in November 2011 heralding the success in not only addressing congestion, but providing and supporting healthier alternatives to driving. The success of the Safe Routes to School program in reducing congestion and vehicular pollution, promoting team building, and supporting healthy lifestyle options would not be possible without our devoted parents, teachers, school administrators, and students.

The SchoolPool program is an exciting innovation, which helps coordinate trip reduction and reduce peak period traffic from school-based auto trips. More than 72 Marin schools are participating – with over 2,000 parents and students registered to share trips – by signing up at <http://schoolpoolmarin.org>.

At participating schools the average percentage of single student-occupied vehicle trips dropped by eight percent, while miles traveled reduced by 3,500 miles each school day, and CO2 emissions decreased by over 260 metric tons with the implementation of the SchoolPool program.



Walk to School Day – Brookside Elementary School

Some of Our 2011 Successes:

- Pedestrian and bicycle safety courses were taught in concert with the local police departments in various schools.
- Several middle and high schools formed “Teens Go Green” clubs, which focus on the environmental benefits associated with the program.
- Regular Walk and Roll to School Days were established to encourage children to walk and ride their bikes to and from school.
- New contests were established as part of the Green Ways to School campaign.



Teens Go Green – Drake High School

MEASURE A PROJECTS/PROGRAMS

Crossing Guard Program

The TAM Crossing Guard program – one of the most comprehensive in the Bay Area – deployed trained school crossing guards at over 76 locations throughout Marin County in 2011. By making the path to school safer, a key barrier to promoting walking and biking is eliminated, reducing the need for students to be driven to school.



Meet Jeff James, the heroic crossing guard who prevented a little boy from being hit by an SUV by diving in front of the moving car!

Safe Pathways To School Projects

Completed Safe Pathway projects as of 2011:

- Corte Madera's Neil Cummins Elementary School
- Fairfax's White Hill School
- Larkspur's Hall Middle School & Redwood High School
- Marin County's Maria Silveira School
- Mill Valley's Edna Maguire Elementary and Old Mill Elementary Schools
- Ross' Ross School
- San Anselmo's Brookside, Wade Thomas, and St. Anselm Schools
- Tamalpais Union High School District's Tamalpais High School
- Novato – Hill Road and Indian Valley Road Improvements
- San Rafael – Laurel Dell Elementary School



Crossing Guard Getting the Kids to School Safely



Novato Safe Pathways Project – Before



Novato Safe Pathways Project – After

MEASURE B PROGRAMS

With the approval of Measure B, the \$10 annual vehicle registration fee, Marin voters validated that transportation continues to be one of the top priorities in the County.

Element 1—Maintain Marin County’s Local Streets and Pathways

This element will provide more than \$700,000 annually for the maintenance needs of local streets and pathways in Marin.

Element 2—Improve Transit for Seniors and Persons with Disabilities

The annual dedication of 35% of the vehicle registration fee revenue enabled Marin Transit to begin providing expanded transportation service options for Marin’s seniors and persons with disabilities.

- Transitions the previously grant-funded, very successful volunteer driver programs for seniors to Measure B funding, and expands one of these programs to serve younger persons with disabilities.
- Supplements the rapidly growing Marin Access local paratransit service.
- Provides fare subsidies for low-income Marin Access paratransit riders.
- Provides funds for travel training for seniors, including a volunteer based “transit ambassador” program, a “Gap Grant Program”, and the “Marin Catch-A-Ride” discounted ride program for seniors.



Happy Volunteer Driver Program Rider

According to the 2010 Census, 25% of Marin County’s population was age 60 years or older, and this age group is increasing in Marin at a rate that far surpasses the national rate.



Volunteer Driver Helping Senior Into the Car

MEASURE B PROGRAMS

Element 3—Reduce Congestion and Pollution

- **School Safety and Congestion Reduction –**
Twelve additional crossing guards were funded by Measure B funds in 2011.
- **Local Marin County Commute Alternatives –**
The Emergency Ride Home program, started in early 2012, is one of the Transportation Demand Management (TDM) activities enabled by the \$10 vehicle registration fee. Please visit www.marinerh.org for more information.
- **Alternative Fuels Infrastructure and Promotion –**
Funds generated by the \$10 vehicle registration fee serve as matching funds for state and federal grants to install publicly available electric vehicle charging stations and to bring alternative fuel fleet vehicles to local governments and public agencies.



With the passage of Measure B, Marin County voters expressed their support for programs to reduce congestion and greenhouse gas production through the expanded use of alternative fuel vehicles.



Marin County Electric Vehicle Charging Station Ribbon Cutting

© Jan Alf Wiegel

MAJOR CMA PROJECTS/PROGRAMS

MARIN/SONOMA NARROWS PROJECT

Project Description: add High Occupancy Vehicle (HOV) facilities to Highway 101 from the junction of SR-37 in the City of Novato to just north of the Corona Road Overcrossing in the City of Petaluma

Project Status: EIR/EIS approved October 2009. Design of all Phase I contracts is almost complete

Project Cost: Estimated total project cost \$745 Million

Project Funding: Phase I available funding \$327 million

Start Construction: Phase I construction of first contract started in July 2011

Complete Construction: Phase I construction expected to complete by the end of 2014

Project 1 provides congestion relief on Highway 101 in Marin County by adding a northbound HOV lane from SR-37 to Atherton Avenue and a southbound HOV lane from Rowland Boulevard to SR-37. Opening to traffic: summer 2012.

Project 2 includes upgrading the Redwood Landfill Interchange to state standards and adding frontage roads as well as Class I and Class II bicycle/pedestrian facilities. Estimated opening to traffic: summer 2014.

Project 3 realigns Highway 101 to the west from the vicinity of San Antonio Road to Kastania Road to correct horizontal alignment and flooding issues at San Antonio Creek. Estimated opening to traffic: summer 2016.

Project 4 will construct a new interchange at Petaluma Boulevard South. Project features also

include frontage roads, a new span over the Petaluma River, and a Class II bicycle/pedestrian facility along the frontage roads. Estimated opening to traffic: summer 2015.

Project 5 will extend the carpool lane northward from Atherton Avenue to near the Redwood Landfill Interchange and southward from beginning at Rowland Boulevard to beginning at DeLong Avenue. Estimated opening to traffic: fall 2013.

Project 6 will reconstruct the Highway 101/116 interchange in Petaluma to accommodate a future carpool lane and the new Petaluma Bridge span. Estimated opening to traffic: summer 2014.

The Narrows expressway-to-freeway conversion, along with the 17-mile carpool lane and bicycle/pedestrian facilities, has been the subject of nearly 10 years of project evaluation and environmental studies. Marin and Sonoma have partnered to capture significant funding. The Phase 1 work consists of six individual projects.



Marin/Sonoma Narrows Project Corridor

MAJOR CMA PROJECTS/PROGRAMS

HIGHWAY 101 GREENBRAE/TWIN CITIES CORRIDOR IMPROVEMENTS

Project Description: Provide multimodal transportation improvements between the Greenbrae Interchange at Sir Francis Drake Boulevard and the Tamalpais Drive Interchange in Corte Madera

Project Status: Environmental impact study is underway and will be released in 2012

Project Cost: \$145-160 Million

Project Funding: Regional Measure 2 bridge tolls with potential federal and state funds

Start Construction: 2014

Complete Construction: 2017

Improvement options in the Highway 101 Greenbrae Corridor Complex continued to be refined during 2011. TAM is sponsoring the development of a series of multi-modal transportation improvements as part of the bridge toll financed regional congestion relief program approved by Bay Area voters in 2004. The proposed improvements include creating new regional and local bus transit facilities, closing the gaps in the bicycle/pedestrian network, providing accessible walking paths and sidewalks, improving local roadways, and making major operation and safety improvements to Highway 101 in the Town of Corte Madera and the City of Larkspur.



Photo Simulation of Highway Corridor Improvements in Greenbrae

MAJOR CMA PROJECTS/PROGRAMS

CENTRAL MARIN FERRY CONNECTION MULTI-USE PATHWAY

Project Description: Create a new multi-use pathway to bridge over Sir Francis Drake Boulevard and Highway 101 allowing Cal Park Tunnel users to access the ferry and multi-use paths southward

Project Status: Environmental studies completed and final design has begun

Project Cost: \$14-16 Million

Start Construction: early 2013

Complete Construction: 2014

The Central Marin Ferry Connection Multi-Use Pathway design efforts continue. This facility will extend the newly completed Cal Park Hill Pathway to the south and connect to the pathway along Sir Francis Drake Boulevard, further promoting the countywide goal of creating a non-motorized north/south recreational and transportation greenway. The path will provide a safe and convenient link between the Larkspur Ferry Terminal and the future Larkspur train station.



Photo Simulation of Bridge Design in Larkspur

MAJOR CMA PROJECTS/PROGRAMS

RAMP METERING ON HIGHWAY 101

Planning studies and development efforts are underway to consider the effectiveness of ramp metering on Highway 101. Bay Area highways demonstrate operational benefits to the regional surface transportation system when ramp metering is used as a part of an overall transportation management strategy. The ramp metering studies, particularly the avoidance of impacts to local street traffic, will be prepared in partnership with TAM, the Metropolitan Transportation Commission (MTC), Caltrans, the County of Marin, and our cities and towns. A Local Marin Ramp Metering Technical Advisory Committee was formed in 2011 to advise MTC and Caltrans and ensure that local impacts are fully studied before implementation can be considered.

HIGHWAY 101 TRAFFIC AND REVENUE STUDY

The final draft of the Highway 101 Traffic and Revenue Study was completed in 2011. The study explored the use of High Occupancy Toll (HOT) or Express Lanes on Highway 101. Express Lanes sell excess capacity in HOV lanes to allow motorists to avoid congested areas. The study included investigation of greenhouse gas emissions as well as exploring equity issues. It was determined that the concept is not economically feasible in Marin until increased congestion forces a region-wide increase in carpool occupancy requirements.

TRANSPORTATION FUNDS FOR CLEAN AIR

The Transportation Funds for Clean Air (TFCA) program was established to fund transportation projects that most effectively achieve emission reductions from motor vehicles in accordance with the Bay Area Air Quality Management District's (BAAQMD's) Clean Air Plan. Funds are generated from a \$4 surcharge on the vehicle registration fee collected by the Department of Motor Vehicles. In 2011, the following projects/programs were funded by TFCA:

- **Fairfax's Spine Project** **\$110,000**
- **Larkspur's Cal Park Hill to Sir Francis Drake Blvd. Bike/Ped Overcrossing** **\$175,000**
- **Marin County's Bel Marin Keys Boulevard Class 2 Bicycle Lanes** **\$ 35,000**
- **Marin County's Miller Creek Road Class 2 Bike/Ped Improvements** **\$112,000**
- **TAM's Central Marin Ferry Connection** **\$10,927**



Highway 101 Traffic

ONGOING CMA PROJECTS/PROGRAMS

IMPROVING THE QUALITY OF LIFE IN MARIN – IMPORTANT PLANNING INITIATIVES/ACTIVITIES

Community-Based Transportation Plans

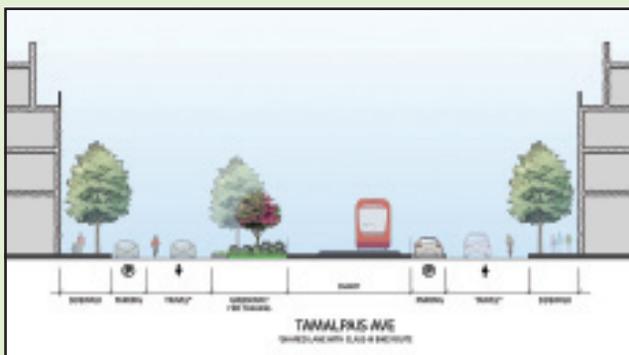
TAM continued to pursue opportunities to implement projects and programs in the Marin City area in Marin County and the Canal Neighborhood in San Rafael in accordance with locally requested priorities. Local jurisdictions and Marin Transit have worked diligently to deliver improvements such as a new improved transit hub in Marin City.



Marin City CBTP Site

Station Area Planning

TAM continued to work with the City of San Rafael on its ongoing station area planning efforts for two future SMART station sites: the Downtown San Rafael station and the Civic Center station. TAM also started its work in partnership with multiple agencies on the future Larkspur station site.



Design Simulation for San Rafael Downtown Station

Plan Bay Area

TAM facilitated information-sharing between the regional agencies and our local jurisdictions for Plan Bay Area and the Sustainable Communities Strategy (SCS)—the region’s first coordinated, long-term land use and transportation plan. TAM’s SCS Ad Hoc Subcommittee continues to meet to digest regional policies and fashion comments representing county-wide concerns. Several comment letters sent to MTC and ABAG met with good results when regional policies were adjusted to meet Marin’s needs.



Green Livable Community

ONGOING CMA PROJECTS/PROGRAMS

TRANSPORTATION DEMAND MANAGEMENT (TDM)

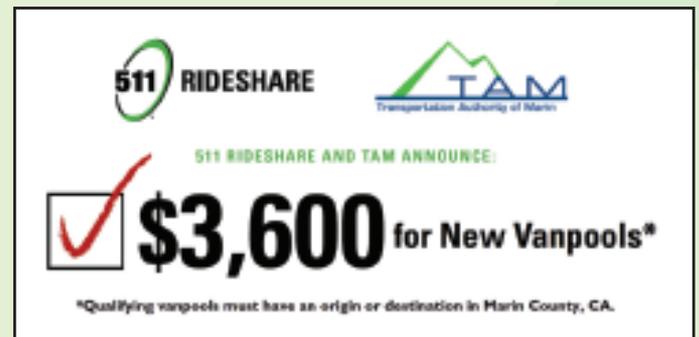
Dynamic Rideshare Pilot Project/ We Go Marin

This three-county collaboration is testing new TDM technology and strategies to reduce vehicle miles traveled and improve mobility options. This exciting grant-funded pilot project in Marin, Sonoma, and Contra Costa counties will contribute greatly to national efforts to explore ways to better utilize software technology to address congestion, greenhouse gases, and the need for new mobility options.



Vanpool Incentive Program

Seven new vanpools were formed in 2011, bringing the total registered vanpools in Marin to 29. With nearly 300 riders in these vans, a dramatic increase from last year, dozens of single occupant vehicle trips and harmful vehicle emissions were eliminated. TAM continues to work closely with 511 Rideshare vanpool support staff to offer the region's largest incentive (\$3,600) for new vanpools operating over a period of two years.



Emergency Ride Home (ERH) Program

The ERH program provides a free emergency ride home for any participating employee working for a registered employer in Marin, with the goal of eliminating concerns about being stranded at work without an automobile and promoting alternative ways of commuting. Employers can register for this free program at www.marinerh.org.

FINANCIAL HIGHLIGHTS

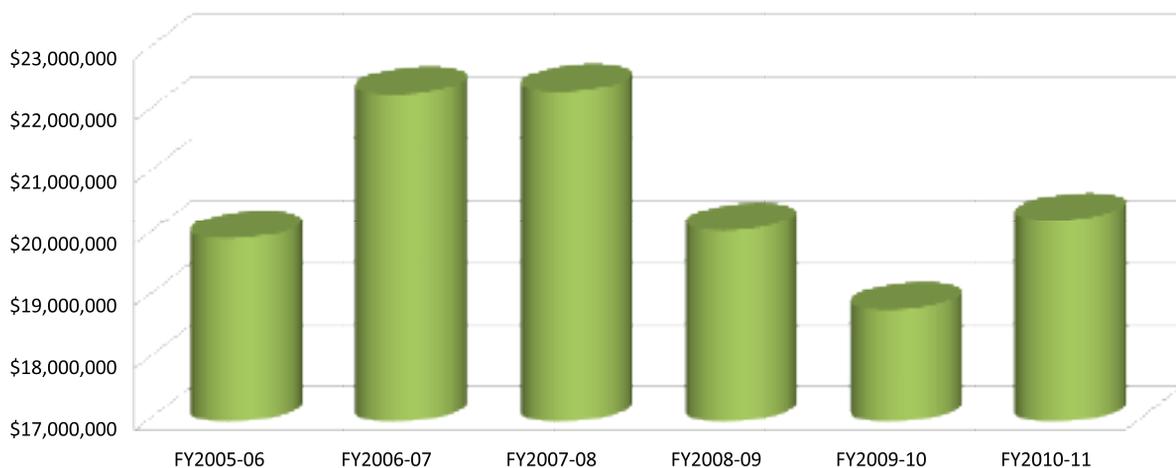
FY2010-11 Measure A Funding Allocation By Jurisdiction

Jurisdiction	FY2010-11
Marin Transit	\$9,172,701
Belvedere	\$21,354
Corte Madera	\$317,457
Fairfax	\$58,296
Larkspur	—
Mill Valley	\$159,940
Novato	\$817,007
Ross	\$250,000
San Anselmo	\$244,170
San Rafael	\$414,048
Sausalito	\$153,150
Tiburon	\$71,962
Marin County	\$2,078,713
TAM	\$1,375,000
TOTAL	\$15,133,798

FY2010-11 Measure A Funding Allocation By Strategy

Strategy	FY2010-11
Local Bus Transit System	\$9,172,701
Local Transportation Infrastructure	
<i>Major Roads</i>	\$512,000
<i>Local Roads</i>	\$2,030,097
Reducing School Related Congestion and Provide Safer Access to Schools	
<i>Safe Routes to Schools</i>	\$550,000
<i>Crossing Guards</i>	\$725,000
<i>Safe Pathway Projects</i>	\$2,144,000
TOTAL	\$15,133,798

TRANSPORTATION AUTHORITY OF MARIN SALES TAX REVENUE FY2005-06 TO FY2010-11



FINANCIAL HIGHLIGHTS

TAM Combined Statement of Revenues, Expenditures and Changes in Fund Balances

Revenues	FY2009-10	FY2010-11
Measure A Sales Tax	\$18,984,492	\$20,259,801
Measure B VRF	—	\$273,313
Interest Revenue	\$298,846	\$153,835
City/Town/County Contributions	\$430,000	\$430,000
Federal Planning Fund	\$516,691	\$637,658
State Project/Programming/ Monitoring Funds	\$130,695	\$144,062
Regional Measure 2 Bridge Toll Funds	\$1,861,018	\$4,277,780
Traffic Congestion Relief Program Funds	\$3,396,567	\$2,506,707
Transportation Development Act Fund	—	\$1,560,500
Prop 1B Bond Funds	\$66,735	\$80,511
Transportation Funds for Clean Air	\$348,942	\$338,400
Other Revenues	\$339,148	\$357,962
Total Revenues	\$26,373,134	\$31,020,529
Expenditures		
Administration	\$2,148,187	\$2,025,307
Professional Services	\$4,644,745	\$4,953,463
Measure A Projects/Programs	\$18,801,243	\$16,888,837
Interagency Agreement	—	\$2,902,000
Other Capital Expenditures	\$315,160	\$2,134,125
Total Expenditures	\$25,909,335	\$28,903,732
Revenue Over (under) Expenditures	\$463,799	\$2,116,797
Beginning Fund Balances	\$29,299,447	\$30,547,225
Prior Period Adjustment	\$783,979	—
Ending Fund Balances	\$30,547,225	\$32,664,022

ABOUT TAM

The Transportation Authority of Marin (TAM) is a joint powers authority comprised of Marin's 11 cities and towns and the County of Marin. The TAM Board of Commissioners includes the five members of the County Board of Supervisors and an elected official from each city and town. TAM administers the Expenditure Plans for both Measure A, the 20-year, 1/2 cent sales tax, and Measure B, the \$10 vehicle registration fee. Both revenue sources are dedicated to transportation projects and programs in Marin approved by the Marin voters. TAM also serves as Marin's Congestion Management Agency (CMA) and is responsible for coordinating funding for many of the transportation projects and programs in the County.

Please visit www.tam.ca.gov for the most current information on TAM's projects and programs.



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