

DATE: January 24, 2019

TO: Transportation Authority of Marin Board of Commissioners

FROM: Dianne Steinhauser, Executive Director

Li Zhang, Chief Financial Officer

SUBJECT: Review and Acceptance of the FY2018-19 Second Quarter Financial Report (Action),

Agenda Item No. 8e

RECOMMENDATION:

The TAM Board reviews and accepts the FY2018-19 Second Quarter Financial Report.

The Finance and Policy Executive Committee reviewed the report at its January 14, 2019 meeting and voted unanimously to refer the report to the TAM Board for review and acceptance.

BACKGROUND:

This report, along with all accompanying attachments, provide a summary of the financial activities for the period ending December 31, 2018 and cover TAM's revenue and expenditure activities from July 1, to December 31, 2018. Revenues and expenditures are presented on a cash basis for the period covered.

DISCUSSION/ANALYSIS:

Revenue Highlights:

As of December 31, 2018, the total Measure A 1/2-Cent Transportation Sales Tax cash disbursements received from the California Department of Tax and Fee Administration (CDTFA) for the six-month period from July to December 2018 was \$14.67 million, which is 7.45% higher than the total Measure A disbursements for the same period last year.

As of December 31, 2018, TAM has also received a total of \$1.22 million in Measure B \$10 vehicle registration fee cash disbursements from the Department of Motor Vehicles (DMV) for the six-month period from July to December 2018, which is about 0.90% lower than the same period of last year.

As of December 31, 2018, TAM received all the fee contributions from cities, towns, and the County for CMA planning, programming, and project delivery support services provided. The total fee of \$559,000 includes the \$430,000 base fee and \$129,000 temporary increase to support a few critical planning efforts. The agency also received \$130,980 in MTC Planning Fund Reimbursements and \$183,021 in TFCA (Transportation Fund for Clean Air) funds.

TAM received \$518,099 in interest revenue from all its investments in CalTRUST and its money market account with Bank of Marin for the first two quarters of FY2018-19.

Expenditure Highlights:

Total expenditures for the first quarter of the year is about \$7.85 million, of which \$5.59 million is under the Measure A 1/2-Cent Sales Tax program. Expenditures are on a cash basis and there are delays due to time needed by vendors to prepare and submit payment requests.

Budget Amendments:

The following budget amendments are recommended in this quarterly financial report:

Increase the "State Legislative Assistance" Line by \$1,750, from \$38,500 to \$40,250, to cover the proposed cost increase for the 6-month period. The contract amendment and budget increase were reviewed and approved by the Finance and Policy Executive Committee at its January 14, 2019meeting and will be reviewed and approved by the TAM Board at its January 24, 2019 meeting.

Increase the "North-South Greenway Gap Closure/PS&E" Line by \$400,000, from \$300,000 to \$700,000, to cover the contract amendment with the designers, Moffatt & Nichol, to address and resolve unforeseen issues that have been encountered during final design. This contract amendment and budget increase were reviewed and approved by the TAM Board at its November 14, 2018 meeting.

Increase the "Strategy 4.2 – Crossing Guards" Line by \$460,000, from \$1,070,000 to \$1,530,000 to cover the cost of the 16 additional crossing guards that were made possible with the approval of the Measure AA. The new guards were deployed to various locations as of January 7, 2019. This contract amendment and budget increase were reviewed and approved by the TAM Board at its November 14, 2018 meeting.

Increase the "Element 3.2 – Commute Alternative Programs" Line by \$65,000, from \$293,999 to \$358,999 to cover the increase of \$35,000 for Lyft's GetSMART service contract, and \$30,000 increase to Whistlestop's service contract. This contract amendment and budget increase were reviewed and approved by the TAM Board at its November 14, 2018 meeting.

Investment with CalTRUST:

Attachment 6 of the staff report provides a detailed investment report for each of the funds invested with CalTRUST with the monthly interest earnings and unrealized gain/loss as of December 31, 2018.

Staff participated in the last CalTRUST Webinar regarding updates on its investment portfolio and general overview of the economy in 2019. The sentiment of most of the financial experts is that the US economy will remain stable and will not suffer a hard landing in 2019. BlackRock Investment Management Company, the Investment advisory team of CalTRUST also confirmed that it understands the importance of preserving the principal investment of all the government agencies participating in CalTRUST. The team has been rebalancing its Short-Term and Medium-Term funds with that in mind. It's expected that the performance of the Medium-Term Fund, which is where the majority of TAM's fund balance is, will be further improved, with the hope of turning the current unrealized loss into unrealized gain in 2019. On the other hand, instead of reinvesting the monthly interest into the Short-Term and Medium-Term funds, staff has reinvested the monthly interest revenues into the Liquidity Fund starting as of December 2018 to build some extra cash reserve, which can further reduce the risk of selling Short-Term and Medium-Term funds at loss.

FISCAL CONSIDERATION:

None

NEXT STEPS:

Third quarter financial report for FY2018-19 will be presented for review and acceptance in April 2019.

ATTACHMENTS:

Attachment 1	FY2018-19 Budget to Actual Comparison as of 12/31/18
Attachment 2	Proposed FY2018-19 Budget Amendments as of 12/31/18
Attachment 3	FY2018-19 Revenue and Expenditure Report as of 12/31/18– Measure A ½-Cent Sales
	Tax Detail
Attachment 4	FY2017-18 and FY2018-19 Monthly Measure A Sales Tax Disbursement Comparison
Attachment 5	FY2017-18 and FY2018-19 Monthly Measure B VRF Disbursement Comparison
Attachment 6	CalTRUST Investment Monthly Interest Income Summary – 12/31/18
Attachment 7	FY2018-19 Budget Revenue and Expenditure Overview
Attachment 8	Transportation Acronyms

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		Actual		Actual as %
Budget Line Items	Annual Budget	12/31/18	\$ Difference	of Budget
Measure A Sales Tax Revenue	26,940,000	14,668,190	(12,271,810)	54.45%
Measure B VRF Revenue	2,400,000	1,223,696	(1,176,304)	50.99%
Cities/Towns and County Contribution	559,000	558,999	(1)	100.00%
Interest Revenue	400,000	518,099	118,099	129.52%
MTC STP/CMAQ Planning Fund and	ŕ	ŕ	,	
OBAG Grants	1,452,023	130,980	(1,321,043)	9.02%
MTC Regional Measure 2 Fund	5,642,680	-	(5,642,680)	0.00%
Transportation For Clean Air Funding	360,000	183,021	(176,979)	50.84%
State STIP PPM Fund	194,063	-	(194,063)	0.00%
STIP/RTIP/ITIP Funds/SB1 Local	·		,	
Partnership	1,153,122	-	(1,153,122)	0.00%
Nonmotorized Transportation Pilot	, ,			
Program Fund	37,287	-	(37,287)	0.00%
MTC Climate Initiatives Program	ŕ		· · · /	
Grant/CMAQ	65,111	-	(65,111)	0.00%
Realized Highway 101 ROW Excess Fund	615,000	475,926	(139,074)	77.39%
Total Revenue Available	39,818,286	17,758,911	(22,059,375)	44.60%
			(=2,000,010)	<u> </u>
EXPENDITURES				
Administration				
Salaries & Benefits	2,481,774	1,213,813	1,267,961	48.91%
Office Lease	260,000	144,649	115,351	55.63%
Agencywide IT and Computer Equipment				
Upgrade	10,000	4,326	5,674	43.26%
Equipment Purchase/Lease	10,000	4,957	5,043	49.57%
Telephone/Internet/ Web Hosting Services	25,000	11,963	13,037	47.85%
Office Supplies	40,000	9,191	30,809	22.98%
Update/Improvement of TAM Website	20,000	8,347	11,653	41.74%
Classification Study	30,000	-	30,000	0.00%
Insurance	12,000	9,512	2,488	79.26%
Financial Audit	20,000	12,000	8,000	60.00%
Legal Services	70,000	41,096	28,904	58.71%
Document/Video/Markting Material	70,000	11,000	20,701	30.7170
Production	61,000	10,850	50,150	17.79%
Memberships	25,000	15,774	9,226	63.09%
Travel/Meetings/Conferences	41,500	9,747	31,753	23.49%
Carshare Membership	1,000	-	1,000	0.00%
Electric Bike Purchase/Lease	5,000	4,100	900	82.00%
Professional Development	6,000	4,228	1,772	70.47%
Human Resources/Board Support	60,000	4,080	55,920	6.80%
Information Technology Support	45,000	14,063	30,938	31.25%
Annual Support & Upgrade of Financial	73,000	17,003	50,750	J1.2J/0
System	15,000		15,000	0.00%
Misc. Expenses	20,500	4,110	16,390	20.05%
Subtotal, Administration	3,258,774	1,526,806	1,731,969	46.85%

		Actual		Actual as %
Budget Line Items	Annual Budget	12/31/18	\$ Difference	of Budget
Professional Services			-	
Bellam Blvd 101 Off-ramp Improvements -				
Design & R/W	350,000	89,666	260,334	25.62%
580/101 Direct Connector Project Support	150,000	-	150,000	0.00%
CMP Update/Traffic Monitoring	60,000	-	60,000	0.00%
Travel Model Maintenance & Update	250,000	106,744	143,256	42.70%
Traffic Monitoring and Reporting	25,000	5,000	20,000	20.00%
Project Management Oversight	350,000	98,065	251,935	28.02%
MSN B1 Phase 2 & A4 Design	800,000	475,926	324,074	59.49%
MSN San Antonio Curve Correction				
Construction Support	150,000	66,341	83,659	44.23%
HOV Gap Closure Mitigation - Brookdale				
/Maintenance	10,000	-	10,000	0.00%
State Legislative Assistance	38,500	16,042	22,458	41.67%
Financial Advisor/Sales Tax Audit Services	20,000	-	20,000	0.00%
North-South Greenway Gap Closure /				
PS&E	300,000	196,697	103,303	65.57%
Public Outreach Service Support	45,000	11,865	33,135	26.37%
Street Smart Program Implementation	35,000	13,500	21,500	38.57%
Highway 101 Ramp Metering				
Implementation Plan Outreach	50,000	-	50,000	0.00%
CMFC Onsite Re-Vegetation Mitigation				
Monitoring and Reporting	10,000	1,858	8,143	18.58%
Innvoation Program	25,000	-	25,000	0.00%
Sales Tax Reauthorization Support	50,000	25,905	24,095	51.81%
Consulting Pool	70,000	22,916	47,084	32.74%
Subtotal, Professional Services	2,788,500	1,130,524	1,657,976	40.54%
Measure A Sales Tax				
Programs/Projects				
Measure A Compliance Audit	20,000	11,500	8,500	57.50%
Bike/Ped Path Maintenance	166,000	-	166,000	0.00%
GGT Ferry Shuttle Service Contribution				
through MT	85,000	85,000	-	100.00%
Central Marin Ferry Connector - SMART				
Insurance Policy	25,000		25,000	0.00%
Strategy 1 - Transit	18,061,751	826,498	17,235,253	<u>4.58%</u>
Substrategy 1.1 - Local Bus Transit Service	10,400,000	742,501	9,657,499	7.14%
Substrategy 1.2 - Rural Bus Transit System	990,000	82,500	907,500	8.33%

Budget Line Items	Annual Budget	Actual 12/31/18	\$ Difference	Actual as % of Budget
Substrategy 1.3 - Special Needs Transit Services	2,721,751	(179,583)	2,901,334	-6.60%
Substrategy 1.4 - Bus Transit Facilities	3,950,000	181,079	3,768,921	4.58%
Strategy 2 - Hwy 101 Gap Closure	400,000	-	400,000	0.00%
STP/HIP Swap Project	400,000		400,000	0.00%
Strategy 3 - Local Transportation	700,000		700,000	0.0070
Infrastructure	5,551,611	3,112,722	2,438,889	56.07%
Substrategy 3.1 - Major Roads	2,250,000	491,784	1,758,216	21.86%
Substrategy 3.2 - Local Roads	3,301,611	2,620,938	680,673	79.38%
Strategy 4 - Safer Access to Schools.	3,243,000	652,545	2,590,455	20.12%
Substrategy 4.1 - Safe Routes to Schools	823,000	261,207	561,793	31.74%
Substrategy 4.2 - Crossing Guards	1,070,000	91,176	978,824	
Substrategy 4.3 - Safe Pathways to School				
Safe Pathways Plan Development	100,000	42,650	57,350	42.65%
Safe Pathway Capital Projects	1,250,000	257,512	992,488	20.60%
Subtotal, Measure A Programs	27,552,362	4,688,264	22,864,098	17.02%
Measure B VRF Programs				
Element 1 - Maintain Local Streets & Pathways	114,000	-	114,000	0.00%
Element 1.1 - Local Streets	-	_		
Element 1.2 - Bike/Ped Pathways	114,000	-	114,000	0.00%
Element 2 - Seniors & Disabled Mobility	1,120,000	145,399	974,601	12.98%
Element 2.1 - Mobility Management Programs Element 2.2 - Paratransit & Low Income	140,000	11,032	128,968	7.88%
Scholarships	235,000	55,727	179,273	23.71%
Element 2.3 - Paratransit Plus	600,000	56,551	543,449	9.43%
Element 2.4 - Volunteer Drive & Gap Grant Element 3 - Reduce Congestion &	145,000	22,089	122,911	15.23%
Pollution Pollution	1,073,999	341,761	732,238	31.82%
Element 3.1 - Safe Routes to School/Street				
Smart Program	345,000	187,485	157,515	54.34%
Element 3.2 - Commute Alternative Programs Element 3.3 - Alternative Fuel Vehicle	293,999	100,995	193,004	34.35%
Program	435,000	53,280	381,720	12.25%
Subtotal, Measure B Programs	2,307,999	487,160	1,820,839	21.11%
Interagency Agreements CMFC County Agreement RM2				
(Maintenance Parks Dept.)	25,000	_	25,000	0.00%

		Actual		Actual as %
Budget Line Items	Annual Budget	12/31/18	\$ Difference	of Budget
North-South Greenway (Southern				
Segment)- County Project Management	250,000	-	250,000	0.00%
North-South Greenway (Northern				
Segment) Cooperative Agreement with				
Caltrans for Construction	2,000,000	-	2,000,000	0.00%
HOV Gap Closure Offsite Landscaping				
Mitigation Funding Agreement - Caltrans	400,000	-	400,000	0.00%
SR37 Study Funding Contribution -				
Agreement (STA)	20,000	-	20,000	0.00%
Funding Agreement with Larkspur For East				
SF Drake Improvement Project -				
Construction	200,000	7,507	192,493	3.75%
County Lower Marin City Drainage Study				
Agreement	50,000	4,940	45,060	9.88%
Novato Pedestrian Access to Transit and				
Crosswalk Improvement Project Agreement	151,000	-	151,000	0.00%
Funding Agreement with County of Marin				
for Bellam Boulevard Construction and				
Construction Management	1,800,000	-	1,800,000	0.00%
Caltrans MSN A2 and A3 Construction				
Suport	42,000	-	42,000	0.00%
Sausalito - Gate 6 Bridgeway Intersection				
Improvements	47,000	-	47,000	0.00%
Corte Madera - Tamal Vista Blvd Bike/Ped				
Improvements	526,000	-	526,000	0.00%
San Rafael - Multi Pathway - 2nd Street to				
Rice Drive	3,713,000	-	3,713,000	0.00%
Marin County/Caltrans SR-37 Planning				
Grant Match	9,000	-	9,000	0.00%
San Anselmo-Hub Reconfiguration Phase I				
Study	309,000	-	309,000	0.00%
Bicycle and Pedestrian Plan Update	15,000	-	15,000	0.00%
Marin County/Caltrans Planning Grant				
Match Manzanita & Southern Marin				
Flooding	21,000	-	21,000	0.00%
Subtotal, Interagency Agreements	9,578,000	12,447	9,565,553	0.13%
Other Project/Program Expenditures				
TFCA - Reimbursement of Various Capital				
Projects	397,000	-	397,000	0.00%
Subtotal, Other Capital Expenditures	397,000	_	397,000	0.00%
Total Expenditures	45,882,635	7,845,201	<u>38,037,434</u>	<u>17.10%</u>

Budget Line Items Annual Budget Amendments Revised Budget Measure A Sales Tax Revenue 26,940,000 - 26,940,000 Gries/ Towns and County Contribution 559,000 - 559,000 Interest Revenue 400,000 - 400,000 MTC STP/CMAQ Planning Fund and OBAG Grants 1,452,023 - 1,452,023 MTC Regional Measure 2 Fund 5,642,680 - 5,642,680 Transportation For Clean Air Funding 360,000 - 360,000 State STIP PPM Fund 194,63 - 194,663 STIP/KITP/ITTP Funds/SB1 Local Partnership 1,153,122 - 1,153,122 Partnership 1,153,122 - 37,287 37,287 37,287 MTC Climate Initiatives Program Grant/CMAQ 65,111 - 65,111 Grant/CMAQ 65,111 - 65,111 - 65,111 Grant/CMAQ 65,111 - 2,481,774 - 2,481,774 Administration Salaries & Benefits 2,481,774 -			Proposed	
Measure B VRF Revenue	Budget Line Items	Annual Budget	-	Revised Budget
Gities/Towns and County Contribution 559,000 - 559,000 Interest Revenue 400,000 - 400,000 WITC STP/CMAQ Planning Fund and OBAG Grants 1,452,023 - 1,452,023 MTC Regional Measure 2 Fund 5,642,680 - 5,642,080 Transportation For Clean Air Funding 360,000 - 360,000 Stac STIP PDM Fund 194,063 - 194,063 STIP/RTIP/TITP Funds/SB1 Local - - 1,153,122 - 1,153,122 Nomotorized Transportation Pilot - 7 - 37,287 - 37,287 MTC Climate Initiatives Program 65,111 - 65,111 - 65,111 - 65,111 - 65,111 - 65,111 - 65,111 - 65,111 - 65,111 - 65,111 - 65,111 - 65,111 - 65,111 - 65,111 - 62,110 - 10,000 - 260,000 - 260,000 - 260,000	Measure A Sales Tax Revenue	26,940,000	-	26,940,000
Interest Revenue 400,000 - 400,000 MTC STP/CMAQ Planning Fund and OBAG Grants 1,452,023 - 1,452,023 Tansportation For Clean Air Funding 360,000 - 360,000 STER STIP PPM Fund 194,063 - 194,063 STIP/RTIP/TTIP Funds/SB1 Local Partnership 1,153,122 - 1,153,122 Nommotorized Transportation Pilot Program Fund 37,287 - 37,287 MTC Climate Initiatives Program 65,111 - 65,111 - 65,111 Realized Highway 101 ROW Excess Fund 615,000 - 615,000 Annual State State Pender 10,000 - 615,000 - 615,000 Annual State Sta	Measure B VRF Revenue	2,400,000	-	2,400,000
MTC STP/CMAQ Planning Fund and OBAG Grants 1,452,023 - 1,452,023 MTC Regional Measure 2 Fund 5,642,680 - 36,642,680 Transportation For Clean Air Funding 360,000 - 360,000 STIP/RTIP/TIP Fund 194,063 - 194,063 STIP/RTIP/TIP Funds/SB1 Local - 1,153,122 - 1,153,122 Partnership 1,153,122 - 37,287 Nomotorized Transportation Pilot - 37,287 - 37,287 MTC Climate Initiatives Program 65,111 - 65,111 Grant/CMAQ 65,111 - 65,111 Realized Highway 101 ROW Excess Fund 615,000 - 615,000 Total Revenue Available 39,818,286 - 39,818,286 EXPENDITURES 40,000 - 260,000 Administration 54,481,774 - 2,481,774 Office Lease 260,000 - 20,000 Agencywide T and Computer Equipment 10,000 - 10,000 Equipment Purchase/Lease 10,000 - 10,000 Equipment Purchase/Lease 25,000 - 25,000 Office Supplies 40,000 - 40,000 <td>Cities/Towns and County Contribution</td> <td>559,000</td> <td>-</td> <td>559,000</td>	Cities/Towns and County Contribution	559,000	-	559,000
OBAG Grants 1,452,023 - 1,452,023 MTC Regional Measure 2 Fund 5,642,680 - 5,642,680 Transportation For Clean Air Funding 360,000 - 360,000 STIP PPM Fund 194,063 - 194,063 STIP /RTIP /TTIP Funds/SB1 Local - - 1,153,122 Partnership 1,153,122 - 1,153,122 Nonmotorized Transportation Pilot - - 37,287 MTC Clinate Initiatives Program - - 65,111 Grant/CMAQ 65,111 - 65,111 Realized Highway 101 ROW Excess Fund 615,000 - 615,000 Total Revenue Available 39,818,286 - 39,818,286 EXPENDITURES Administration - 2,481,774 - 2,481,774 Office Lase 260,000 - 260,000 - 260,000 Agencywide IT and Computer Equipment 10,000 - 10,000 - 10,000 Equipment Purchase/Lease 25,000 -	Interest Revenue	400,000	-	400,000
MTC Regional Measure 2 Fund 5,642,680 - 5,642,680 Transportation For Clean Air Funding 360,000 - 360,000 State STIP PM Fund 194,063 - 194,063 STIP/RTIP/ITIP Funds/SB1 Local Partnership 1,153,122 - 1,153,122 Nonmotorized Transportation Pilot Program Fund 37,287 - 37,287 MTC Climate Initiatives Program 65,111 - 65,111 Grant/CMAQ 65,111 - 65,111 Realized Highway 101 ROW Excess Fund 615,000 - 615,000 Total Revenue Available 39,818,286 - 39,818,286 EXPENDITURES - 39,818,286 - 39,818,286 EXPENDITURES - 24,81,774 - 2,481,774 Office Lease 260,000 - 260,000 Agencywide IT and Computer Equipment 10,000 - 10,000 Equipment Purchase/Lease 10,000 - 10,000 Equipment Purchase/Lease 10,000 - 25,	MTC STP/CMAQ Planning Fund and			
Transportation For Clean Air Funding State STIP PPM Fund 360,000 - 360,000 State STIP PPM Fund 194,063 - 194,063 STIP /RTIP/TIP Funds/SB1 Local - 1,153,122 - 1,153,122 Partnership 1,153,122 - 1,153,122 Nomotorized Transportation Pilot - 37,287 MTC Climate Initiatives Program - 65,111 - 65,111 Realized Highway 101 ROW Excess Fund 65,111 - 65,111 Realized Highway 101 ROW Excess Fund 615,000 - 615,000 Total Revenue Available 39,818,286 - 39,818,286 EXPENDITURES - 39,818,286 - 39,818,286 EXPENDITURES 2,481,774 - 2,481,774 Office Lease 260,000 - 20,000 Agencywide IT and Computer Equipment 10,000 - 10,000 Equipment Purchase/Lease 10,000 - 10,000 Equipment Purchase/Lease 10,000 - 25,000	OBAG Grants	1,452,023	-	1,452,023
State STIP PPM Fund 194,063 - 194,063 STIP/RTIP/ITIP Funds/SB1 Local Partnership 1,153,122 - 1,153,122 Nonmotorized Transportation Pilot Program Fund 37,287 - 37,287 MTC Climate Initiatives Program 65,111 - 65,111 Realized Highway 101 ROW Excess Fund 615,000 - 615,000 Total Rerenue Available 39,818,286 - 39,818,286	MTC Regional Measure 2 Fund	5,642,680	-	5,642,680
STIP/RTIP/ITIP Funds/SB1 Local Partnership 1,153,122 - 1,153,122 Nonmotorized Transportation Pilot Program Fund 37,287 - 37,287 MTC Climate Initiatives Program 65,111 - 65,111 Realized Highway 101 ROW Excess Fund 615,000 - 615,000 Total Renius Available 39,818,286 - 39,818,286	Transportation For Clean Air Funding	360,000	-	360,000
Partnership 1,153,122 - 1,153,122 Nonmotorized Transportation Pilot Program Fund 37,287 - 37,287 MTC Climate Initiatives Program Grant/CMAQ 65,111 - 65,111 Realized Highway 101 ROW Excess Fund 615,000 - 615,000 Total Revenue Available Total	State STIP PPM Fund	194,063	-	194,063
Nonmotorized Transportation Pilot Program Fund 37,287 - 37,287 MTC Climate Initiatives Program Grant/CMAQ 65,111 - 65,111 Casalized Highway 101 ROW Excess Fund 615,000 - 615,000 Total Revenue Available 39,818,286 - 39,818,286 Say,818,286	STIP/RTIP/ITIP Funds/SB1 Local			
Nonmotorized Transportation Pilot Program Fund 37,287 - 37,287 MTC Climate Initiatives Program Grant/CMAQ 65,111 - 65,111 Realized Highway 101 ROW Excess Fund 615,000 - 615,000 Total Revenue Available 39,818,286 - 39,818,286 39,818,286		1,153,122	-	1,153,122
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MTC Climate Initiatives Program Grant/CMAQ 65,111 - 65,111 Realized Highway 101 ROW Excess Fund Total Revenue Available 39,818,286 - 39,818,286 EXPENDITURES Administration Salaries & Benefits 2,481,774 - 2,481,774 Office Lease 260,000 - 260,000 Agencywide IT and Computer Equipment 10,000 - 10,000 Equipment Purchase/Lease 10,000 - 10,000 Felephone/Internet/ Web Hosting Services 25,000 - 25,000 Office Supplies 40,000 - 25,000 Office Supplies 40,000 - 40,000 Update/Improvement of TAM Website 20,000 - 20,000 Classification Study 30,000 - 12,000 Insurance 12,000 - 12,000 Financial Audit 20,000 - 20,000 Legal Services 70,000 - 70,000 Document/Video/Markting Material - 61,000 -	=	37,287	-	37,287
Grant/CMAQ 65,111 - 65,111 Realized Highway 101 ROW Excess Fund 615,000 - 615,000 Total Revenue Available 39,818,286 - 39,818,286 EXPENDITURES Administration Salaries & Benefits 2,481,774 - 2,481,774 Office Lease 260,000 - 260,000 Agencywide IT and Computer Equipment 10,000 - 10,000 Equipment Purchase/Lease 10,000 - 10,000 Equipment Purchase/Lease 25,000 - 25,000 Office Supplies 40,000 - 40,000 Update/Improvement of TAM Website 20,000 - 20,000 Classification Study 30,000 - 30,000 Insurance 12,000 - 12,000 Financial Audit 20,000 - 20,000 Legal Services 70,000 - 70,000 Document/Video/Markting Material - 61,000 - 61,000 Memberships	9	ŕ		,
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Total Revenue Available 39,818,286 - 39,818,2	`		_	
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Salaries & Benefits 2,481,774 - 2,481,774 Office Lease 260,000 - 260,000 Agencywide IT and Computer Equipment Upgrade 10,000 - 10,000 Equipment Purchase/Lease 10,000 - 10,000 Telephone/Internet/ Web Hosting Services 25,000 - 25,000 Office Supplies 40,000 - 40,000 Update/Improvement of TAM Website 20,000 - 20,000 Classification Study 30,000 - 20,000 Insurance 12,000 - 20,000 Financial Audit 20,000 - 20,000 Legal Services 70,000 - 70,000 Document/Video/Markting Material - 61,000 - 61,000 Memberships 25,000 - 25,000 - 25,000 Travel/Meetings/Conferences 41,500 - 41,500 - 1,000 Electric Bike Purchase/Lease 5,000 - 5,000 - 6,000 Professional Development 6,000 - 60,000	EXPENDITURES			
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Upgrade	Office Lease	260,000	-	260,000
Equipment Purchase/Lease 10,000 - 10,000 Telephone/Internet/ Web Hosting Services Office Supplies 25,000 - 25,000 Office Supplies 40,000 - 40,000 Update/Improvement of TAM Website 20,000 - 20,000 Classification Study 30,000 - 30,000 Insurance 12,000 - 12,000 Financial Audit 20,000 - 20,000 Legal Services 70,000 - 70,000 Document/Video/Markting Material - 61,000 - 61,000 Memberships 25,000 - 25,000 - 25,000 Travel/Meetings/Conferences 41,500 - 41,500 - 41,500 Carshare Membership 1,000 - 5,000 - 5,000 Professional Development 6,000 - 6,000 - 6,000 Human Resources/Board Support 45,000 - 45,000 Annual Support & Upgrade of Financial 5,000 - 15,000 Misc. Expenses 20,500	Agencywide IT and Computer Equipment			
Telephone/Internet/ Web Hosting Services Office Supplies Update/Improvement of TAM Website Update/Improvement of Upd	Upgrade	10,000	-	10,000
Office Supplies 40,000 - 40,000 Update/Improvement of TAM Website 20,000 - 20,000 Classification Study 30,000 - 30,000 Insurance 12,000 - 12,000 Financial Audit 20,000 - 20,000 Legal Services 70,000 - 70,000 Document/Video/Markting Material - 61,000 - 61,000 Memberships 25,000 - 25,000 Travel/Meetings/Conferences 41,500 - 41,500 Carshare Membership 1,000 - 1,000 Electric Bike Purchase/Lease 5,000 - 5,000 Professional Development 6,000 - 60,000 Human Resources/Board Support 60,000 - 60,000 Information Technology Support 45,000 - 45,000 Annual Support & Upgrade of Financial 5,000 - 15,000 Misc. Expenses 20,500 - 20,500	Equipment Purchase/Lease	10,000	-	10,000
Office Supplies 40,000 - 40,000 Update/Improvement of TAM Website 20,000 - 20,000 Classification Study 30,000 - 30,000 Insurance 12,000 - 12,000 Financial Audit 20,000 - 20,000 Legal Services 70,000 - 70,000 Document/Video/Markting Material - 61,000 - 61,000 Memberships 25,000 - 25,000 Travel/Meetings/Conferences 41,500 - 41,500 Carshare Membership 1,000 - 1,000 Electric Bike Purchase/Lease 5,000 - 5,000 Professional Development 6,000 - 60,000 Human Resources/Board Support 60,000 - 60,000 Information Technology Support 45,000 - 45,000 Annual Support & Upgrade of Financial 5,000 - 15,000 Misc. Expenses 20,500 - 20,500	Tolophone /Internet / Web Hesting Services	25,000		25,000
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Insurance			-	
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Document/Video/Markting Material 61,000 - 61,000 Memberships 25,000 - 25,000 Travel/Meetings/Conferences 41,500 - 41,500 Carshare Membership 1,000 - 1,000 Electric Bike Purchase/Lease 5,000 - 5,000 Professional Development 6,000 - 60,000 Human Resources/Board Support 60,000 - 60,000 Information Technology Support 45,000 - 45,000 Annual Support & Upgrade of Financial 15,000 - 15,000 Misc. Expenses 20,500 - 20,500		· ·	-	,
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Travel/Meetings/Conferences 41,500 - 41,500 Carshare Membership 1,000 - 1,000 Electric Bike Purchase/Lease 5,000 - 5,000 Professional Development 6,000 - 6,000 Human Resources/Board Support 60,000 - 60,000 Information Technology Support 45,000 - 45,000 Annual Support & Upgrade of Financial 5,000 - 15,000 System 15,000 - 15,000 Misc. Expenses 20,500 - 20,500		•	-	•
Carshare Membership 1,000 - 1,000 Electric Bike Purchase/Lease 5,000 - 5,000 Professional Development 6,000 - 6,000 Human Resources/Board Support 60,000 - 60,000 Information Technology Support 45,000 - 45,000 Annual Support & Upgrade of Financial 15,000 - 15,000 Misc. Expenses 20,500 - 20,500	1	· ·	-	•
Electric Bike Purchase/Lease 5,000 - 5,000 Professional Development 6,000 - 6,000 Human Resources/Board Support 60,000 - 60,000 Information Technology Support 45,000 - 45,000 Annual Support & Upgrade of Financial - 15,000 - 15,000 Misc. Expenses 20,500 - 20,500	9	•	-	
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Human Resources/Board Support 60,000 - 60,000 Information Technology Support 45,000 - 45,000 Annual Support & Upgrade of Financial 5ystem 15,000 - 15,000 Misc. Expenses 20,500 - 20,500	•	•	-	•
Information Technology Support 45,000 - 45,000 Annual Support & Upgrade of Financial 15,000 - 15,000 System 15,000 - 15,000 Misc. Expenses 20,500 - 20,500	±	· ·	-	•
Annual Support & Upgrade of Financial 15,000 - 15,000 System 20,500 - 20,500	1.1	•	-	•
System 15,000 - 15,000 Misc. Expenses 20,500 - 20,500	O. 11	45,000	-	45,000
Misc. Expenses 20,500 - 20,500	11 10	15,000		15 000
	•	· ·	-	•
	Subtotal, Administration	3,258,774	-	3,258,774

		Proposed	
Budget Line Items	Annual Budget	Amendments	Revised Budget
Professional Services			-
Bellam Blvd 101 Off-ramp Improvements -			
Design & R/W	350,000	-	350,000
580/101 Direct Connector Project Support	150,000	-	150,000
CMP Update/Traffic Monitoring	60,000	-	60,000
Travel Model Maintenance & Update	250,000	-	250,000
Traffic Monitoring and Reporting	25,000	-	25,000
Project Management Oversight	350,000	-	350,000
MSN B1 Phase 2 & A4 Design	800,000	-	800,000
MSN San Antonio Curve Correction			
Construction Support	150,000	-	150,000
HOV Gap Closure Mitigation - Brookdale			
/Maintenance	10,000	-	10,000
State Legislative Assistance	38,500	1,750	40,250
Financial Advisor/Sales Tax Audit Services	20,000	-	20,000
North-South Greenway Gap Closure /			
PS&E	300,000	400,000	700,000
Public Outreach Service Support	45,000	-	45,000
Street Smart Program Implementation	35,000	-	35,000
Highway 101 Ramp Metering			
Implementation Plan Outreach	50,000	-	50,000
CMFC Onsite Re-Vegetation Mitigation			
Monitoring and Reporting	10,000	-	10,000
Innvoation Program	25,000	-	25,000
Sales Tax Reauthorization Support	50,000	-	50,000
Consulting Pool	70,000	-	70,000
Subtotal, Professional Services	2,788,500	401,750	3,190,250
Measure A Sales Tax			
Programs/Projects			
Measure A Compliance Audit	20,000	-	20,000
Bike/Ped Path Maintenance	166,000	-	166,000
GGT Ferry Shuttle Service Contribution			
through MT	85,000	-	85,000
Central Marin Ferry Connector - SMART			
Insurance Policy	25,000	-	25,000
Strategy 1 - Transit	18,061,751	-	18,061,751
Substrategy 1.1 - Local Bus Transit Service	10,400,000	-	10,400,000
Substrategy 1.2 - Rural Bus Transit System	990,000	-	990,000

Budget Line Items	Annual Budget	Proposed Amendments	Revised Budget
Substrategy 1.3 - Special Needs Transit Services	2,721,751	_	2,721,751
Substrategy 1.4 - Bus Transit Facilities	3,950,000		3,950,000
Strategy 2 - Hwy 101 Gap Closure	400,000	-	400,000
STP/HIP Swap Project	400,000		400,000
Strategy 3 - Local Transportation	400,000	-	400,000
Infrastructure	5,551,611	_	5,551,611
Substrategy 3.1 - Major Roads	2,250,000		2,250,000
Substrategy 3.2 - Local Roads	3,301,611	-	3,301,611
Strategy 4 - Safer Access to Schools.	3,243,000	460,000	3,703,000
Substrategy 4.1 - Safe Routes to Schools	823,000	-	823,000
Substrategy 4.2 - Crossing Guards	1,070,000	460,000	1,530,000
Substrategy 4.3 - Safe Pathways to School			
Safe Pathways Plan Development	100,000	-	100,000
Safe Pathway Capital Projects	1,250,000	-	1,250,000
Subtotal, Measure A Programs	27,552,362	460,000	28,012,362
Measure B VRF Programs			
Element 1 - Maintain Local Streets & Pathways	<u> 114,000</u>	-	114,000
Element 1.1 - Local Streets	-	-	-
Element 1.2 - Bike/Ped Pathways	114,000	-	114,000
Element 2 - Seniors & Disabled Mobility	1,120,000		1,120,000
Element 2.1 - Mobility Management Programs Element 2.2 - Paratransit & Low Income	140,000	-	140,000
Scholarships	235,000	-	235,000
Element 2.3 - Paratransit Plus	600,000	-	600,000
Element 2.4 - Volunteer Drive & Gap Grant Element 3 - Reduce Congestion &	145,000	-	145,000
<u>Pollution</u>	1,073,999	65,000	1,138,999
Element 3.1 - Safe Routes to School/Street			
Smart Program	345,000	-	345,000
Element 3.2 - Commute Alternative Programs	293,999	65,000	358,999
Element 3.3 - Alternative Fuel Vehicle			
Program	435,000	-	435,000
Subtotal, Measure B Programs	2,307,999	65,000	2,372,999
Interagency Agreements CMFC County Agreement RM2			
(Maintenance Parks Dept.)	25,000	_	25,000

		Proposed	
Budget Line Items	Annual Budget	Amendments	Revised Budget
North-South Greenway (Southern			
Segment)- County Project Management	250,000	-	250,000
North-South Greenway (Northern			
Segment) Cooperative Agreement with			
Caltrans for Construction	2,000,000	-	2,000,000
HOV Gap Closure Offsite Landscaping			
Mitigation Funding Agreement - Caltrans	400,000	-	400,000
SR37 Study Funding Contribution -			
Agreement (STA)	20,000	-	20,000
Funding Agreement with Larkspur For East			
SF Drake Improvement Project -			
Construction	200,000	-	200,000
County Lower Marin City Drainage Study			
Agreement	50,000	-	50,000
Novato Pedestrian Access to Transit and			
Crosswalk Improvement Project Agreement	151,000	-	151,000
Funding Agreement with County of Marin			
for Bellam Boulevard Construction and			
Construction Management	1,800,000	-	1,800,000
Caltrans MSN A2 and A3 Construction			
Suport	42,000	-	42,000
Sausalito - Gate 6 Bridgeway Intersection			
Improvements	47,000	-	47,000
Corte Madera - Tamal Vista Blvd Bike/Ped			
Improvements	526,000	-	526,000
San Rafael - Multi Pathway - 2nd Street to			
Rice Drive	3,713,000	-	3,713,000
Marin County/Caltrans SR-37 Planning			
Grant Match	9,000	-	9,000
San Anselmo-Hub Reconfiguration Phase I			
Study	309,000	-	309,000
Bicycle and Pedestrian Plan Update	15,000	-	15,000
Marin County/Caltrans Planning Grant			
Match Manzanita & Southern Marin			
Flooding	21,000	-	21,000
Subtotal, Interagency Agreements	9,578,000	-	9,578,000
Other Project/Program Expenditures			
TFCA - Reimbursement of Various Capital			
Projects	397,000	-	397,000
Subtotal, Other Capital Expenditures	397,000	_	397,000
Total Expenditutes	45,882,635	926,750	<u>46,809,385</u>

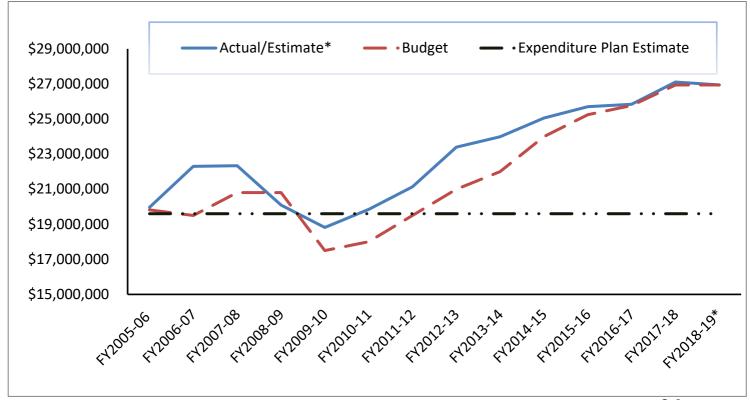
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		F0/	10/	40/	C44		6 13	6 13		S - 2 Gap	6 31		6 41	6 43	6 43	1
Budget 12m		5%	1%	4%	Strategy	S - I.I	S - 1.2	S - 1.3	S - 1.4	Closure/Debt	S - 3.1	S - 3.2	S - 4.1	S- 4.2	S - 4.3	1
Budget Line	Interest	Reserve	Admin	Program	PM	Local Bus	Rural Bus	Para.	Cap. Imp.	Reserve	Major Roads	Local Roads	SR2S	C. Guards	Pathways	Total
REVENUE	2.25/.0/0	E 202 207	252 242	F24.04F		F 0/ 1 00 1	200 (71	201.711	2 051 500	(002.2//)	0.107.131	2 252 542	1 405 200	(20.114	030.054	22.715.120
FY2018 Accrual Balance FY2019 Revenue	3,356,060	5,383,287	253,242	524,945		5,061,881	300,671	391,711	3,951,588	(993,266)	9,196,121	3,352,542	1,485,289	620,114	830,954	33,715,139
F12019 Revenue	430,656		102,636	410,544	158,333	3,564,410	289,006	867,019	578,012	783,333	1,242,808	1,284,475	294,907	375,336	312,780	10,694,256
EXPENSES																
EXPENSES																
ADMINISTRATION																
ADMINISTRATION Salaries & Benefits				551,545												551,545
Office Lease				144,649												144,649
Agencywide IT and Computer Equipment Upgrade				4,326												4,326
Equipment Purchase/Lease				4,957												4,957
Telephone/Internet/ Web Hosting Services				11,963												11,963
Office Supplies				9,184												9,184
Update/Improvement of TAM Website				7,747												7,747
Classification Study				7,717												
Insurance				9,512												9,512
Financial Audit				12,000												12,000
Legal Services	+			2,139												2,139
Document/Video/Markting Material Production				2,785												2,785
Memberships				3,068												3,068
Travel/Meetings/Conferences				4,565												4,565
Carshare Membership				1,000												-
Electric Bike Purchase/Lease				4,100												4,100
Professional Development				4,228												4,228
Human Resources/Payroll/Board Support				4,080												4,080
Information Technology Support				14,063												14,063
Annual Support & Upgrade of Financial System				,												-
Misc Expenses				3,196												3,196
PROFESSIONAL SERVICES				.,												-
Bellam Blvd 101 Off-ramp Improvements - Design										89,666						89,666
580/101 Direct Connector Project Support																-
Project Management Oversight		3,631														3,631
Financial Advisor/Sales Tax Audit Services																-
Public Outreach Service Support																-
Consulting Pool				12,916												12,916
MEASURE A SALES TAX PROGRAMS/PROJECTS																-
Measure A Compliance Audit				11,500												11,500
Bike/Ped Path Maintenance																-
GGT Ferry Shuttle Service Contribution through MT	85,000															85,000
Central Marin Ferry Connector - SMART Insurance Policy																-
Strategy I - Transit						742,501	82,500	(179,583)	181,079							826,498
Strategy 2 - Gap Closure / Debt Reserve								<u> </u>								-
Strategy 3 - Streets & Roads											491,784	2,620,938				3,112,722
Strategy 4- Safe Routes												İ	261,207	75,608	300,161	636,977
INTERAGENCY AGREEMENTS																-
Funding Agreement with Larkspur For East SF Drake																
Improvement Project - Construction										7,507						7,507
County Lower Marin City Drainage Study Agreement						4,940										4,940
Novato Pedestrian Access to Transit and Crosswalk																1
Improvement Project Agreement																-
FA with County of Marin for Bellam Boulevard Const and																1
Const Mngt																-
San Rafael - Multi Pathway - 2nd Street to Rice Drive																-
Total Expenses	85,000	3,631	-	822,524	-	747,441	82,500	(179,583)	181,079	97,173	491,784	2,620,938	261,207	75,608	300,161	5,589,465
																L
BALANCE	3,701,716	5,379,655	355,878	112,965	158,333	7,878,851	507,178	1,438,313	4,348,522	(307,106)	9,947,144	2,016,078	1,518,989	919,842	843,573	38,819,930

Attachment 4.1: Monthly Measure A 1/2 Sales Tax Disbursement Comparison

(Cash Disbursement from July to June)

		FY2018	FY2019	\$ Difference	% Difference
	July	1,715,700	2,399,312	683,612	39.84%
	August	2,287,600	2,005,277	(282,323)	-12.34%
als	September	2,721,654	2,263,404	(458,250)	-16.84%
Actuals	October	1,755,200	2,914,689	1,159,489	66.06%
٩	November	2,340,200	2,593,145	252,945	10.81%
	December	2,830,710	2,492,363	(338,347)	-11.95%
	January	1,922,900			
get	February	2,563,900			
Budget	March	2,660,526			
al/	April	1,613,200			
Actual /	May	2,664,162			
⋖	June	2,030,811			
	July-December	13,651,063	14,668,190	1,017,126	<u>7.45%</u>
	Annual Disbursement	27,106,563			
	FY2019 Annual Budget	_	26,940,000		

Attachment 4.2 Measure A I/2 Sales Tax Actual Vs. Budget Comparison



Attachment 5: FY2018 and FY2019 Monthly Measure B VRF Disbursement Comparison

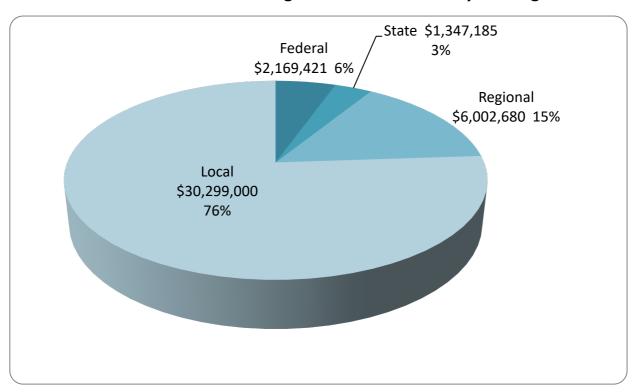
(Cash Disbursement from July to June)

		FY2018	FY2019	\$ Difference	% Difference
	July	212,315	202,207	(10,108)	-4.76%
	August	211,733	206,595	(5,138)	-2.43%
la l	September	195,142	193,419	(1,723)	-0.88%
Actual	October	216,932	212,902	(4,030)	-1.86%
•	November	201,566	203,044	1,478	0.73%
	December	197,154	205,529	8,375	4.25%
.,	January	186,692			
lget	February	184,297			
Buc	March	205,752			
al/	April	198,059			
Actual / Budget	May	201,097			
∢	June	190,994			
	July-December	1,234,841	1,223,696	(11,145)	-0.90%
	Annual Disbursement	2,401,733			
	FY2019 Annual Budget	_	2,400,000		

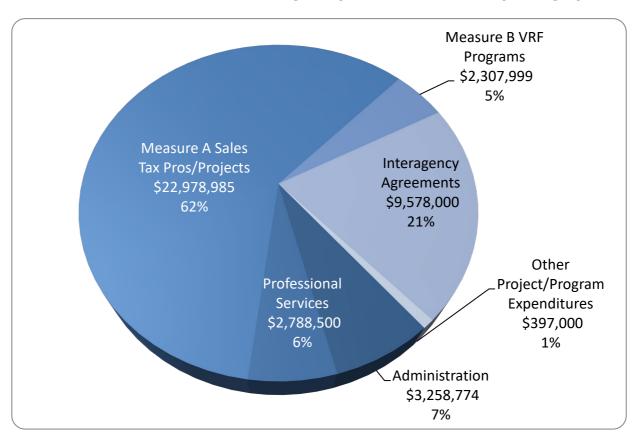
Attachment 6: CalTRUST Investment Monthly Interest Income by Account (July - December 2018)

	General CMA				Measure A Sales Tax				Measure B VRF						TFCA						Total			
	Sho	ort Term	Me	dium Term	Lic	quidity	Me	dium Term	Li	quidity	Sh	ort Term	Me	edium Term	Lie	quidity	She	ort Term	Me	dium Term	Li	quidity	Ca	alTRUST
Principal Investment	\$	808,530	\$	2,000,000	\$	-	\$	38,393,102			\$	500,000	\$	3,072,287	\$	-	\$	500,000	\$	831,950	\$	-	\$	46,105,869
Prior Reinvested Interest Revenue	\$	20,202	\$	58,277	\$	-	\$	1,620,227	\$	-	\$	18,826	\$	111,327	\$	-	\$	18,826	\$	24,241	\$	-	\$	1,871,927
FY2018-19 Monthly Interest Income																								
July-18	\$	1,514	\$	3,669	\$	-	\$	71,363	\$	-	\$	948	\$	5,676	\$	-	\$	948	\$	1,526	\$	-	\$	85,644
August-18	\$	1,514	\$	3,639	\$	-	\$	70,785	\$	-	\$	948	\$	5,630	\$	-	\$	948	\$	1,514	\$	-	\$	84,978
September-18	\$	1,396	\$	3,336	\$	-	\$	64,884	\$	-	\$	874	\$	5,161	\$	-	\$	874	\$	1,388	\$	-	\$	77,913
October-18	\$	1,709	\$	3,953	\$	-	\$	76,891	\$	-	\$	1,070	\$	6,116	\$	-	\$	1,070	\$	1,644	\$	-	\$	92,453
November-18	\$	1,613	\$	3,697	\$	-	\$	71,906	\$	-	\$	1,010	\$	5,720	\$	-	\$	1,010	\$	1,538	\$	-	\$	86,494
December-18					\$	5,529			\$	74,826					\$	7,005					\$	2,653	\$	90,013
January-19																								
February-19																								
March-19																								
April-19																								
May-19																								
June-19																								
Total for the Second Quarter	\$	7,747	\$	18,293	\$	5,529	\$	355,829	\$	74,826	\$	4,850	\$	28,304	\$	7,005	\$	4,850	\$	7,610	\$	2,653	\$	517,495
Unrealized Gain/(Loss) - 12/31/18	\$	(1,655)	\$	(28,158)	\$	-	\$	(524,855)	\$	-	\$	(1,039)	\$	(42,573)	\$	-	\$	(1,039)	\$	(11,713)	\$	-	\$	(611,032)
Market Value - 12/31/18	\$	834,823	\$	2,048,413	\$	5,529	\$	39,844,304	\$	74,826	\$	522,637	\$	3,169,345	\$	7,005	\$	522,637	\$	852,088	\$	2,653	\$	47,884,260

Attachment 7.1: FY2018-19 Budget Revenue Overview by Funding Source



Attachment 7.2: FY2018-19 Budget Expenditure Overview by Category



Note: Administration category includes all TAM's staff costs at \$2.22 million. Please note that the majority of the staff costs are for direct project and program management.

Attachment 8 - Transportation Acronyms

Acronym	Full Term
ABAG	Association of Bay Area Governments
ADA	Americans with Disabilities Act
BAAQMD	Bay Area Air Quality Management District
ВАТА	Bay Area Toll Authority
BART	Bay Area Rapid Transit
BCDC	Bay Conservation and Development Commission
BPAC	Bicycle / Pedestrian Advisory Committee
BRT	Bus Rapid Transit
вта	Bicycle Transportation Account
Caltrans	California Department of Transportation
CEQA	California Environmental Quality Act
CIP	Capital Investment Program
CMA	Congestion Management Agency
CMAQ	Congestion Mitigation and Air Quality
CMFC	Central Marin Ferry Connection
CMP	Congestion Management Program
CO-OP	Cooperative Agreement
СТС	California Transportation Commission
DPW	Department of Public Works
EIR	Environmental Impact Report
EV	Electric Vehicle
FHWA	Federal Highway Administration
FTA	Federal Transit Administration
FY	Fiscal Year
GGT	Golden Gate Transit
GGBHTD	Golden Gate Bridge Highway and Transportation District
HOT Lane	High Occupancy Toll Lane
HOV Lane	High Occupancy Vehicle Lane
ITIP	Interregional Transportation Improvement Program
ITS	Intelligent Transportation Systems
JARC	Job Access and Reverse Commute
LATIP	Local Area Transportation Improvement Program
LOS	Level of Service
MCBC	Marin County Bicycle Coalition
MPO	Metropolitan Planning Organization
MPWA	Marin Public Works Association
MT	Marin Transit
MTC	Metropolitan Transportation Commission

Attachment 8 - Transportation Acronyms

Acronym	Full Term
MTS	Metropolitan Transportation System
Neg Dec	Negative Declaration
NEPA	National Environmental Policy Act
NOP	Notice of Preparation
NTPP	Non-motorized Transportation Pilot Program
OBAG	One Bay Area Grant
PAED	Project Approval and Environmental Document
PCA	Priority Conservation Area
PCI	Pavement Condition Index
PDA	Priority Development Area
PS&E	Plans, Specifications and Engineers Estimate
PSR	Project Study Report
RHNA	Regional Housing Needs Allocation
RM2	Regional Measure 2 (Bridge Toll)
RTIP	Regional Transportation Improvement Program
RTP	Regional Transportation Plan
SCS	Sustainable Communities Strategy
SLPP	State-Local Partnership Program
SMART	Sonoma Marin Area Rail Transit
SR	State Route
SR2S/SRTS	Safe Routes to Schools
STA	State Transit Assistance
STIP	State Transportation Improvement Program
STP	Surface Transportation Program
TCM	Transportation Control Measures
TCRP	Transportation Congestion Relief Program
TDA	Transportation Development Act
TDM	Transportation Demand Management
TFCA	Transportation Fund for Clean Air
TIP	Federal Transportation Improvement Program
TLC	Transportation for Livable Communities
TMP	Traffic Management Plan
TMS	Transportation Management System
TNC	Transportation Network Company
TOD	Transit-Oriented Development
TOS	Transportation Operations Systems
VMT	Vehicle Miles Traveled
VRF	Vehicle Registration Fee

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