

TRANSPORTATION AUTHORITY OF MARIN

REQUEST FOR QUALIFICATIONS & PROPOSALS

Date Issued: April 4, 2019

Services to Prepare Project Initiation Document (PID) and Project Approval Environmental Document (PA/ED)

For the

Northbound US 101 & Eastbound I-580 Direct Connector Project in In Marin County

PROPOSALS DUE: May 22, 2019 by 4:00p.m.

Transportation Authority of Marin 900 5th Avenue, Suite 100 San Rafael, CA 94901

TRANSPORTATION AUTHORITY OF MARIN

REQUEST FOR QUALIFICATIONS & PROPOSALS

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REQUEST FOR QUALIFICATIONS & PROPOSALS PROJECT INITIATION DOCUMENT (PID) AND PROJECT APPROVAL ENVIRONMENTAL DOCUMENT (PA/ED) SERVICES

SECTION 1 - INTRODUCTION / DESCRIPTION OF PROJECT

The Transportation Authority of Marin (TAM) is the Congestion Management Agency (CMA), for Marin County, a Joint Powers Agency established between the County and its cities to address Marin's unique transportation issues and to fulfill the legislative requirements of Propositions 111 and 116, approved in June 1990. TAM also administers funds raised by the County's Measure AA transportation sales tax approved by voters in 2018 and the voter approved Measure B - Vehicle Registration Fee. The TAM Board includes representatives from each city and town in Marin County, plus the five members of the Board of Supervisors.

Over time TAM has had to take on additional responsibilities in the delivery of priority projects and, as part of this effort, has taken the lead in the preparation of the *Caltrans Project Initiation Document (PID) and Environmental Project Approval Environmental Document (PA/ED) for Northbound US 101 & Eastbound I-580 Direct Connector Project in Marin County.* TAM now requests qualifications and proposals from qualified consultants to provide study report and environmental assessment services, and coordinate with Caltrans to achieve project document approval and adoption.

The selected consultant will be responsible for all elements and tasks necessary to complete the desired scope.

Qualification statements must be submitted by 4 p.m., May 22, 2019. The following sections describe the elements that TAM believes should be included in the requested services, the process that is to be used, the deliverables that are expected from the contract, and the information that is to be included in the proposals. However, the consultant is encouraged to submit a proposal that will suggest tasks that more efficiently and effectively meet the needs of the project.

SECTION 2 – BACKGROUND and PROJECT DESCRIPTION

Background

Commuters throughout Marin County experience significant delay accessing the Richmond-San Rafael Bridge (I-580) to travel eastbound to Contra Costa County, particularly in the afternoon and on weekends.

The approach to the Richmond-San Rafael Bridge from northbound Highway 101 is one of two approaches to toll bridges in the Bay Area that include low speed local roads and traffic signals.

Congestion associated with access to the Richmond-San Rafael Bridge is causing increasing traffic delays on northbound Highway 101 and local streets. This connector project is a long-standing public priority in Marin County. The connector is an essential part of the toll bridge limits.

The Transportation Authority of Marin completed a draft conceptual and technical analysis of connector options in spring 2017. The analysis identified three potential alternatives to provide a direct connection between the two freeways. The direct connector would provide a clear benefit to travel time. between NB US-101 to EB I-580 and would serve current and future mobility, reduce congestion and air pollution, improve safety, and ensure efficient movement of people and goods.

The project would require further detailed study and environmental analysis, which this scope of services will address, but concept is broadly accepted by all jurisdictions in Marin County. The project partners will include Caltrans, Metropolitan Transportation Commission, Transportation Authority of Marin, City of San Rafael and the City of Larkspur.

Project Description

The approximate project study area is as follows:

- 1.4 miles on US-101 from MRN 101 PM 8.60 (north of Sir Francis Drake) to MRN 101 PM 9.96 (US 101 – I-580 Interchange)
- 1.6 miles on I-580 from MRN 580 PM 3.09 (Sir Francis Drake) to MRN 580 PM 4.68 (US101 I-580 Interchange
- 1.10 miles along ridgeline between MRN 101 PM 9.24 to MRN 580 PM 3.29

A direct connection between NB US 101 and EB I-580 does not exist today. Instead, motorists must travel along two routes, both involving local streets. The first is eastbound Sir Francis Drake Blvd, which is a 2 lane to 1 lane 30 mph facility from Larkspur Landing to an on-ramp to EB I-580, approximately 3,000 feet before the Richmond San Rafael Bridge base. The second is through the NB US101 off ramp to Bellam Blvd and then through the on ramp to EB I-580 after passing through a signalized intersection at Bellam Blvd.

All three of the examined alternatives have the following elements:

- Two lane exit configuration from NB US 101.
- Two lane connector configuration until just before the connection to EB I-580
- Extends the existing auxiliary lane on EB I-580 that continues onto the Richmond-San Rafael Bridge.
- Assume the replacement of the existing structure of the off ramp from Westbound I-580 to Sir Francis Drake Blvd, including work at Anderson Dr. intersection.
- Designed to not preclude a future Westbound I- 580 to Southbound US101 connector ramp.

SECTION 3 – SCOPE OF SERVICES

TAM intends to retain one qualified and committed professional engineering firm/team to provide services required for a Caltrans Project Initiation Document (PID) and Environmental Project Approval Environmental Document (PA/ED) for the project.

The selected consultant team will work closely with TAM, Caltrans and the affected local jurisdictions. The consultant will review video of the February 23, 2017 TAM Board meeting to see work to date, and provide the following professional and technical engineering services to gain approval and adoption:

- **Task 1 Project Management**: Provide all the necessary project coordination, administration, management and interfacing with TAM, Caltrans and other internal/external stakeholders to achieve project objective with proper quality assurance and quality control. The Consultant will be working directly under the supervision of TAM. This task would also include public outreach planning and management.
- Task 2 Consensus Building and Outreach: Review original draft concepts and preliminary work. Prepare and implement a variety of series of technical stakeholder meetings, public workshops, and public presentations. Prepare and maintain outreach channels, including online internet efforts. One key goal of this task will be to formalize a memorandum of understanding (MOU) with pertinent local cities to document preferred concepts and guiding principles.
- Task 3 Complete PID and Obtain Caltrans Approval: Prepare a Caltrans PID (e.g. PSR/PDS, PSR), and conduct all work necessary to obtain Caltrans approval. Prepare all analyses, fact sheets, and engineering studies to support the PID effort, including such elements as traffic, right-of-way and hydraulics. The PID should be done in accordance with Caltrans policy and procedures, including but not limited to the Project Development Procedures Manual (PDPM) Chapter 9 & Appendix S as well as the Risk Management policies & procedures for quantified risk registers
- **Task 4 Prepare Final Draft Project Report**: Based on the Caltrans Project Development Procedures Manual, a Final Draft Project Report will be prepared and approved.
- Task 5 Perform Environmental Studies and Prepare Draft Environmental Documents: Conduct detailed environmental technical studies at equal level of detail for each of the alternatives to be evaluated in the draft environmental documents for NEPA and CEQA (DED), prepare the administrative DED and obtain approval to circulate the DED. Follow Caltrans policy & procedures in the PDPM for Project Approval and the Standard Environmental Reference (SER) for the Environmental Document clearance.
- Task 6 Circulate DED and Select Preferred Project Alternative: Circulate DED, conduct and manage the public review and comment process, and prepare final Preferred Alternative Memorandum.

Task 7 – Prepare and Approve Project Report and Final Environmental Documents: Update all relevant draft final documents and NEPA/CEQA reports for final distribution and reviews. Resolve comments from stakeholders regarding the final conclusions of the Final ED. Upon conclusion of discussions, the Final ED will be published and Caltrans signature obtained for the title page. Obtain Notice of Determination and Record of Decision. File documents with appropriate agencies.

This contract has a 16% DBE Goal.

Preliminary Project Schedule

CTTDC

The TAM is committed to completing this scope expeditiously. Presented in the table below are preliminary schedules for the two contract-segments.

STEPS	Completion Date
Select Consultant/TAM Board Approval	June-July 2019
Task 1	On-going
Task 2	April 2020
Task 3	February 2021
Task 4	November 2021
Task 5	August 2022
Task 6	December 2022
Task 7	June 2023

SECTION 4 – RFQ/RFP SUBMITTAL REQUIREMENTS

- 1. *Qualification Statement:* Submit five (5) hard copies and one PDF file of your qualifications. The qualification and proposal (excluding resumes and the transmittal letter) shall not exceed a total of 25 single-sided, 8.5" x 11" pages. The proposal will be of sufficient quality to show your basic approach to the work and alternatives. Resumes and other supplemental information should be included in an appendix. Note, a more detailed proposal will be required for the selected team.
- 2. *Transmittal Letter*: The proposal shall be transmitted with a cover letter describing the firm's/team's interest and commitment to the proposed project. The letter shall state that the qualification statement shall be valid for a 90-day period and should include the name, title, address, email, and telephone number of the individual to whom correspondence and other contacts should be directed during the contractor selection process. The person authorized by the firm/team to negotiate a contract with TAM shall sign the cover letter. Also see Section 9.
- 3. *Qualifications and Experience:* The proposal shall provide the qualifications and experience of the consultant(s). Please emphasize the specific qualifications and experience in providing the requested services. Key Team Members are expected to be committed for the duration of the project. Replacement of Key Team Members will not be permitted without prior consultation with and approval of TAM

- 4. *Project Understanding:* Describe your understanding of the scope of work and your approach to meeting the task objectives outlined in this RFQ/RFP. Discuss how the services would be performed and what deliverables would be submitted.
- 5. Management Plan and Schedule: This section shall provide an example of the firm's/team's management plan for a similar project providing similar services, including staff proposed as available to perform during the timeframe identified in this RFQ/RFP. For the proposal, develop a proposed schedule, identifying major project milestones and the anticipated duration for each activity. Specific hours or other cost information is not to be included here.
- 6. *Additional Relevant Information:* Provide additional relevant information that may be helpful in the selection process (not to exceed the equivalent of 15 single-sided pages).
- 7. *References:* Please provide a minimum of three references (including contact names and <u>current</u> phone numbers) that indicate the ability of your firm to successfully deliver this project.
- 8. *Project Budget:* TAM will request the top ranked firm to prepare a budget within a relatively short time period (approximately one week) to be submitted with the detailed proposal. Note, the detailed proposal is more refined than the proposal to be included with the qualification statement. This project will be a Cost Plus Fixed Fee contract. Selected consultant with expected billings over \$25,000 shall supply the most recent certified Indirect Cost Audit or calculations. The Caltrans Safe Harbor form can be substituted for this and will be accepted for the life of the contract even if Caltrans discontinues the program. In addition, any subconsultant that does not have a certified ICR can provide TAM with the calculations for direct approval. The fixed fee is not to be submitted as a percent of any cost information. Only one Fixed Fee is to be submitted to TAM. All fixed fee to be paid to sub-consultants shall be shared from the total fixed fee paid to the prime consultant and amounts are to be determined between those parties. Non labor direct costs (except mileage which shall be paid at IRS rate) shall be billed at cost with the Indirect multiplier applied minus the fringe portion. LAPM Form 10-K will be required of all subconsultants. Consultant and all subconsultants with expected billings over \$25,000 should be prepared to show proof of labor rates provided.
- 9. Completed DBE Forms: All Caltrans LAPM forms to be furnished will be requested with the proposal from the top ranked firm. This includes Caltrans Local Assistance Procedures Manual (LAPM) Exhibit 10-O1 and Caltrans Local Assistance Procedures Manual (LAPM) Exhibit 15-H. Note: Exhibit 15-H (Good Faith Effort) is only required if DBE Goal for this contract established by TAM is not satisfied in the proposal.
- 10. Professional Services Contract: Indicate your willingness to accept the terms and conditions in attached sample contract, including your ability to comply with TAM's insurance requirements, any conflict of interest, or list those to which you take exception, and, as appropriate, provide proposed alternate wording. Note that it is not TAM's intent to make substantial changes to attached sample contract.

Submittal Procedure

The qualification/proposal shall be submitted in accordance with the following requirements:

1. The submittal shall be transmitted with a cover letter as described above.

2. The submittal shall be addressed to:

Dan Cherrier Transportation Authority of Marin 900 5th Avenue, Suite 100 San Rafael, CA 94901

- 3. The submittal shall be dispatched in order to be received at the above address no later than 4:00 p.m. on Wednesday, May 22, 2019. Late proposals will not be accepted.
- 4. Questions pertaining to this RFQ/RFP, the Scope of Services, or the proposal should be directed in writing via email to:

Dan Cherrier dcherrier@tam.ca.gov

TAM will be unable to provide individual responses to all questions submitted and will not respond to questions posed by any means other than e-mail. Responses to technical questions may take up to two working days and all responses (with questions) will be posted on TAM's website: www.tam.ca.gov under the RFP/RFQ section.

SECTION 5 – METHOD/CRITERA FOR SELECTION

The following criteria will be used to evaluate qualifications/proposals and to select a consultant team to conduct the work:

- 1. Qualifications and experience of the firm(s), the designated project manager and key staff in similar undertakings (30%);
- 2. Experience with multi-agency multi-discipline project management and design services (20%);
- 3. Demonstrated experience with regulatory agency(ies) permitting procedures (20%);
- 4. Demonstrated experience with working with Caltrans, CEQA, NEPA procedures and/or other procedures for project approval (15%);
- 5. Demonstrated public outreach experience (15%).

A panel will evaluate all submittals and develop a ranking of the most qualified consultants. The panel may include representatives from TAM, Caltrans, Sonoma County Transportation Authority and other agencies. Members of the panel will not be revealed prior to interviews, if held.

If interviews are held, the highest-ranking firms/teams will be invited. The Project Manager and key team members should attend the interview. In lieu of interviews, TAM may request supplemental information and/or clarifications to the proposal.

SECTION 6 – SELECTION PROCESS DATES

The following is the anticipated schedule for selection (subject to change):

April 4 RFP released

May 1 Optional Pre-submittal Meeting at TAM office at 1:30 PM

May 15 Last day for submittal of questions

May 22 qualification statements due

End of May/early June Proposal evaluation Week of June 17 Interviews, if held

June 25 Notification of Ranked List July 2 Detailed proposal and budget due

Week of July 8 Contract Negotiation

Late July Award

SECTION 7 - PRE-AWARD AUDIT

Expected billings for this contract are expected to be over the \$1,000,000 federal threshold for a preaward audit. The prime contractor is expected to have a Cognizant Letter of Approval or be willing to obtain one upon the request of TAM.

SECTION 8 - DISADVANTAGED BUSINESS ENTERPRISES (DBE) POLICY

As TAM will utilize federal financial assistance to fund this procurement from the U.S. Department of Transportation (DOT) through the California Department of Transportation (Caltrans) this procurement is subject to Caltrans regulations in accordance with Title 49, Code of Federal Regulations, Part 26 (49 CFR 26) entitled "Participation by Disadvantaged Business Enterprises in Department of Transportation Financial Assistance programs". TAM has agreed to implement the Caltrans DBE program Plan as it pertains to local agencies. Caltrans is in the process of transition their DBE Program to reflect the recent suspension of the wavier granted to Caltrans that identified a certain subset of DBEs as "Underutilized" DBEs or UDBEs.

As a result, this contract entails a percentage participation goal for DBEs. DBEs and other small businesses are strongly encouraged to participate in the performance of contracts financed in whole or in part with federal funds. The consultant should ensure that DBEs and other small businesses have the opportunity to participate in the performance of the work that is the subject of this solicitation and should take all necessary and reasonable steps for this assurance. The proposer shall not discriminate on the basis of race, color, national origin, or sex in the award and performance of subcontracts.

Proposers are encouraged to use services offered by financial institutions owned and controlled by DBEs.

Nondiscrimination: The Authority will never exclude any person from participation in, deny any person the benefit of, or otherwise discriminate against anyone in connection with the award and performance of any contract covered by 49 CFR, Part 26 on the basis of race, color, sex, or national origin. The Authority will not, directly or through contractual or other arrangements, use criteria or methods of administration that have the effect of defeating or substantially impairing the accomplishment of the objectives of the Caltrans DBE Program Plan with respect to individuals of a particular race, color, sex, or national origin.

Contract Goal: For this contract TAM has established a DBE goal of <u>16%</u>. This DBE goal is a requirement; if the DBE goal is not met, the proposer must document adequate good faith efforts to

involve DBEs. For additional information, please see the Notice to Bidders/Proposers and Caltrans Exhibit 15-H: DBE Information -Good Faith Efforts, provided as separate. Documentation for the good faith efforts does not count toward the twenty-five (25)-page limit.

DBE Regulations: Bidders shall be fully informed with respect to the requirements of the DBE regulations. The DBE regulations in their entirety are incorporated herein by reference. Please note:

- 1. A DBE must be a small business firm defined pursuant to 13 CFR 121 and be certified through the California Unified Certification Program (CUCP) by the proposal due date;
- 2. A certified DBE may participate as a prime consultant, subconsultant, joint venture partner with a prime or subconsultant, vendor of materials or supplies, or as a trucking company;

The following Exhibits from the Caltrans Local Assistance Procedures Manual (LAPM) are hereby incorporated by reference:

Exhibit 10-I "Notice to Proposers" Disadvantaged Business Enterprise Information Exhibit 15-H "DBE Information -Good Faith Efforts

Note: References to the recently discontinued UDBE program should be changed to DBE.

SECTION 9 - GENERAL TERMS AND CONDITIONS

- 1. Conflicts of Interest. The proposer shall disclose any currently known or potential conflicts of interest with TAM, the State Department of Transportation, the Metropolitan Transportation Commission, the County of Marin, Cities of San Ramon & Larkspur and the Federal Highway Administration. The proposers signature affixed to and dated on the cover letter shall constitute a certification, under penalty of perjury under the laws of the State of California, that the proposer declares that the proposer is not currently, and will not during the performance of any services for TAM participate in any other work involving a third party with interests currently in conflict or likely to be in conflict with TAM's interests without TAM's approval.
- **2. Amendments to RFP.** TAM reserves the right to amend or cancel this RFP by addendum before the final submittal due date. Revisions to the RFP shall be posted on the TAM web page at least one full business day prior to the deadline for submittal of responses. It is the responsibility of each proposer to check the Web site for any revisions related to this RFP. The proposers shall each confirm in the transmittal letter of its response the receipt of all addenda issued to this RFP.
- **3. Non-commitment of TAM.** This RFP does not commit TAM to award a contract, to pay any costs incurred in the preparation of a response to this request, or to procure or contract for services.
- **4. Confidentiality.** Before award of the contract, all responses to this RFP will be designated confidential to the extent permitted by the California Public Records Act. After award of the contract (or if not awarded, after rejection of all responses) all responses will be regarded as public records and will be subject to review by the public. Any language purporting to render all or portions of the responses confidential will be regarded as non-effective and will be disregarded.

ATTACHMENTS

- A: Caltrans LAPM Exhibit 10-O1, "Local Agency Consultant DBE Commitment"
- B: Caltrans LAPM Exhibit 10-O2, "Local Agency DBE Information"
- C: Caltrans LAPM Exhibit 15-H, "DBE Information Good Faith Efforts"
- D: Caltrans LAPM Form 10-K
- E: Sample Contract

Note, these attachments have been included for convivence, please utilize the most recent version of each form.

EXHIBIT 10-O1 CONSULTANT PROPOSAL DBE COMMITMENT

1. Local Agency:		2. Contract DBE Goal:		
3. Project Description:				
4. Project Location:				
- 0 1: 11 11			ertified DBE:	
7. Description of Work, Service, or Materials Supplied	8. DBE Certification Number	9. DBE Contact Information	10. DBE %	
Local Agency to Complete this	Section			
17. Local Agency Contract Number:		11. TOTAL CLAIMED DBE PARTICIPATION		
18. Federal-Aid Project Number:				
19. Proposed Contract Execution Date:				
Local Agency certifies that all DBE certifications are this form is complete and accurate.	e valid and information on	IMPORTANT: Identify all DBE firms being claime regardless of tier. Written confirmation of each lis required.	d for credit, ted DBE is	
20. Local Agency Representative's Signature		12. Preparer's Signature 13. Dat	e	
22. Local Agency Representative's Name	23. Phone	14. Preparer's Name 15. Pho	one	
24. Local Agency Representative's Title		16. Preparer's Title		

DISTRIBUTION: Original – Included with consultant's proposal to local agency.

ADA Notice: For individuals with sensory disabilities, this document is available in alternate formats. For information call (916) 654-6410 or TDD (916) 654-3880 or write Records and Forms Management, 1120 N Street, MS-89, Sacramento, CA 95814.

INSTRUCTIONS – CONSULTANT PROPOSAL DBE COMMITMENT

CONSULTANT SECTION

- **1. Local Agency** Enter the name of the local or regional agency that is funding the contract.
- 2. Contract DBE Goal Enter the contract DBE goal percentage as it appears on the project advertisement.
- **3. Project Description** Enter the project description as it appears on the project advertisement (Bridge Rehab, Seismic Rehab, Overlay, Widening, etc.).
- 4. Project Location Enter the project location as it appears on the project advertisement.
- **5. Consultant's Name** Enter the consultant's firm name.
- **6. Prime Certified DBE** Check box if prime contractor is a certified DBE.
- **7. Description of Work, Services, or Materials Supplied** Enter description of work, services, or materials to be provided. Indicate all work to be performed by DBEs including work performed by the prime consultant's own forces, if the prime is a DBE. If 100% of the item is not to be performed or furnished by the DBE, describe the exact portion to be performed or furnished by the DBE. See LAPM Chapter 9 to determine how to count the participation of DBE firms.
- **8. DBE Certification Number** Enter the DBE's Certification Identification Number. All DBEs must be certified on the date bids are opened.
- **9. DBE Contact Information** Enter the name, address, and phone number of all DBE subcontracted consultants. Also, enter the prime consultant's name and phone number, if the prime is a DBE.
- **10. DBE** % Percent participation of work to be performed or service provided by a DBE. Include the prime consultant if the prime is a DBE. See LAPM Chapter 9 for how to count full/partial participation.
- **11. Total Claimed DBE Participation** % Enter the total DBE participation claimed. If the total % claimed is less than item "Contract DBE Goal," an adequately documented Good Faith Effort (GFE) is required (see Exhibit 15-H DBE Information Good Faith Efforts of the LAPM).
- **12. Preparer's Signature** The person completing the DBE commitment form on behalf of the consultant's firm must sign their name.
- **13. Date** Enter the date the DBE commitment form is signed by the consultant's preparer.
- **14. Preparer's Name** Enter the name of the person preparing and signing the consultant's DBE commitment form.
- 15. Phone Enter the area code and phone number of the person signing the consultant's DBE commitment form.
- **16. Preparer's Title** Enter the position/title of the person signing the consultant's DBE commitment form.

LOCAL AGENCY SECTION

- 17. Local Agency Contract Number Enter the Local Agency contract number or identifier.
- **18. Federal-Aid Project Number** Enter the Federal-Aid Project Number.
- 19. Proposed Contract Execution Date Enter the proposed contract execution date.
- **20.** Local Agency Representative's Signature The person completing this section of the form for the Local Agency must sign their name to certify that the information in this and the Consultant Section of this form is complete and accurate.
- 21. Date Enter the date the DBE commitment form is signed by the Local Agency Representative.
- **22.** Local Agency Representative's Name Enter the name of the Local Agency Representative certifying the consultant's DBE commitment form.
- 23. Phone Enter the area code and phone number of the person signing the consultant's DBE commitment form.
- **24.** Local Agency Representative Title Enter the position/title of the Local Agency Representative certifying the consultant's DBE commitment form.

EXHIBIT 10-O2 CONSULTANT CONTRACT DBE COMMITMENT

1. Local Agency:		2. Contract DBE Goal:		
3. Project Description:				
4. Project Location:				
5. Consultant's Name:	6. Prime Certifie	d DBE: ☐ 7. Total Contract Award Am	ount:	
8. Total Dollar Amount for <u>ALL</u> Subconsultants: _		9. Total Number of <u>ALL</u> Subconsultants	::	
10. Description of Work, Service, or Materials Supplied	11. DBE Certification Number	12. DBE Contact Information		13. DBE Dollar Amount
Local Agency to Complete this	Section			\$
20. Local Agency Contract		14. TOTAL CLAIMED DBE PARTICIPATION		
21. Federal-Aid Project Number: 22. Contract Execution Date:				
Local Agency certifies that all DBE certifications are this form is complete and accurate.	IMPORTANT: Identify all DBE firms bein regardless of tier. Written confirmation or required.	ng claimed of each liste	for credit, ed DBE is	
23. Local Agency Representative's Signature	24. Date	15. Preparer's Signature	16. Date	
25. Local Agency Representative's Name	26. Phone	17. Preparer's Name	18. Phone	e
27. Local Agency Representative's Title		19. Preparer's Title		

DISTRIBUTION: 1. Original – Local Agency
2. Copy – Caltrans District Local Assistance Engineer (DLAE). Failure to submit to DLAE within 30 days of contract execution may result in de-obligation of federal funds on contract.

ADA Notice: For individuals with sensory disabilities, this document is available in alternate formats. For information call (916) 654-6410 or TDD (916) 654-3880 or write Records and Forms Management, 1120 N Street, MS-89, Sacramento, CA 95814.

INSTRUCTIONS - CONSULTANT CONTRACT DBE COMMITMENT

CONSULTANT SECTION

- **1. Local Agency** Enter the name of the local or regional agency that is funding the contract.
- **2.** Contract DBE Goal Enter the contract DBE goal percentage as it appears on the project advertisement.
- **3. Project Description** Enter the project description as it appears on the project advertisement (Bridge Rehab, Seismic Rehab, Overlay, Widening, etc).
- **4. Project Location** Enter the project location as it appears on the project advertisement.
- 5. Consultant's Name Enter the consultant's firm name.
- **6. Prime Certified DBE** Check box if prime contractor is a certified DBE.
- 7. Total Contract Award Amount Enter the total contract award dollar amount for the prime consultant.
- **8. Total Dollar Amount for <u>ALL</u> Subconsultants** Enter the total dollar amount for all subcontracted consultants. SUM = (DBEs + all Non-DBEs). Do not include the prime consultant information in this count.
- 9. Total number of <u>ALL</u> subconsultants Enter the total number of all subcontracted consultants. SUM = (DBEs + all Non-DBEs). Do not include the prime consultant information in this count.
- **10. Description of Work, Services, or Materials Supplied** Enter description of work, services, or materials to be provided. Indicate all work to be performed by DBEs including work performed by the prime consultant's own forces, if the prime is a DBE. If 100% of the item is not to be performed or furnished by the DBE, describe the exact portion to be performed or furnished by the DBE. See LAPM Chapter 9 to determine how to count the participation of DBE firms.
- **11. DBE Certification Number** Enter the DBE's Certification Identification Number. All DBEs must be certified on the date bids are opened.
- **12. DBE Contact Information** Enter the name, address, and phone number of all DBE subcontracted consultants. Also, enter the prime consultant's name and phone number, if the prime is a DBE.
- **13. DBE Dollar Amount** Enter the subcontracted dollar amount of the work to be performed or service to be provided. Include the prime consultant if the prime is a DBE. See LAPM Chapter 9 for how to count full/partial participation.
- **14. Total Claimed DBE Participation -** \$: Enter the total dollar amounts entered in the "DBE Dollar Amount" column. %: Enter the total DBE participation claimed ("Total Participation Dollars Claimed" divided by item "Total Contract Award Amount"). If the total % claimed is less than item "Contract DBE Goal," an adequately documented Good Faith Effort (GFE) is required (see Exhibit 15-H DBE Information Good Faith Efforts of the LAPM).
- **15. Preparer's Signature** The person completing the DBE commitment form on behalf of the consultant's firm must sign their name.
- **16. Date** Enter the date the DBE commitment form is signed by the consultant's preparer.
- 17. Preparer's Name Enter the name of the person preparing and signing the consultant's DBE commitment form.
- **18. Phone** Enter the area code and phone number of the person signing the consultant's DBE commitment form.
- 19. Preparer's Title Enter the position/title of the person signing the consultant's DBE commitment form.

LOCAL AGENCY SECTION

- **20. Local Agency Contract Number** Enter the Local Agency contract number or identifier.
- **21. Federal-Aid Project Number** Enter the Federal-Aid Project Number.
- 22. Contract Execution Date Enter the date the contract was executed.
- **23.** Local Agency Representative's Signature The person completing this section of the form for the Local Agency must sign their name to certify that the information in this and the Consultant Section of this form is complete and accurate.
- 24. Date Enter the date the DBE commitment form is signed by the Local Agency Representative.
- **25.** Local Agency Representative's Name Enter the name of the Local Agency Representative certifying the consultant's DBE commitment form.
- **26. Phone** Enter the area code and phone number of the person signing the consultant's DBE commitment form.
- **27.** Local Agency Representative Title Enter the position/title of the Local Agency Representative certifying the consultant's DBE commitment form.

EXHIBIT 15-H DBE INFORMATION —GOOD FAITH EFFORTS

DBE INFORMATION - GOOD FAITH EFFORTS

Federal-a	aid Project No	Bid	Opening Date	
The%	(City/County of) for this project. The information		ntaged Business Enterprise (DBE) goal on at a good faith effort was made.	of
good fait Commitr award of	th efforts. Bidders should submi- ment" form indicates that the bid the contract if the administering	t the following information lder has met the DBE goang agency determines that the	ollowing information to document adequate neven if the "Local Agency Bidder DBI. This will protect the bidder's eligibility he bidder failed to meet the goal for varied to made a mathematical error.	E y for
	al of only the "Local Agency Bionstrate that adequate good faith of		orm may not provide sufficient documer	ıtation
The follo		tion entitled "Submission	of DBE Commitment" of the Special	
			equest for DBE participation for this pertisements or proofs of publication):	project
	Publications		Dates of Advertisement	
t	he dates and methods used fo	r following up initial so	ed DBEs soliciting bids for this project licitations to determine with certainty es of solicitations, telephone records,	1
_	Names of DBEs Solicited	Date of Initial Solicitation	Follow Up Methods and Dates	
_				
_				

t woi	one numbers of rejections selected for that the difference for each	ork (please attach	copies of quo	otes from the
u DI	numbers of rejected	BEs and the reaso	ons for the bio	dder's rejection
elect	numbers of firms se	eted for the work a	above:	
ing t	numbers of firms se ted DBEs in obtaining nation related to the DBEs:	bonding, lines of		eredit or inst

C. The items of work which the bidder made available to DBE firms including, where appropriate,

г.	related assistance or services, exclue purchases or leases from the prime	ding supplies and equipment the D	, 11
G.	The names of agencies, organization recruiting and using DBE firms (ple received, i.e., lists, Internet page do	ease attach copies of requests to ag wnload, etc.):	gencies and any responses
-	Name of Agency/Organization	Method/Date of Contact	Results
Н.	Any additional data to support a onecessary):	demonstration of good faith effor	rts (use additional sheets i

NOTE: USE ADDITIONAL SHEETS OF PAPER IF NECESSARY.

EXHIBIT 10-K CONSULTANT CERTIFICATION OF CONTRACT COSTS AND FINANCIAL MANAGEMENT SYSTEM

(Note: If requesting to utilize the Safe Harbor Indirect Cost Rate submit Attachment 1 of DLA-OB 13-07 - Safe Harbor Indirect Cost Rate for Consultant Contracts found at http://www.dot.ca.gov/hq/LocalPrograms/DLA_OB/DLA_OB.htm in lieu of this form.)

Certification of Final Indirect	Costs:	
Consultant Firm Name:		
Indirect Cost Rate:	* for fiscal period	(mm/dd/yyyy to mm/dd/yyyy)
*Fiscal period covered for Indire	ect Cost Rate developed (not the cor	ntract period).
Local Government:		
Contract Number:	Project Nu	mber:
	have reviewed the proposal to estable the best of my knowledge and belie	lish final indirect cost rates for the fiscal f:
	is proposal to establish final Indirect st principles of the Federal Acquisitations (CFR), Part 31.	
2. This proposal does not principles of the FAR of	include any costs which are express of 48 CFR, Part 31.	ly unallowable under the cost
	or events that have occurred affecting sclosed as of the date of proposal p	ng the firm's ownership, organization, and reparation noted above.
Certification of Financial Man	agement System:	
	ting, accounting records, internal and	at our Financial Management System meets d budget control as set forth in the FAR of
Certification of Dollar Amoun	t for all A&E Contracts:	
California local agency to this fi	rm within the last three (3) calendar	A&E contracts awarded by Caltrans or a years for all State DOT and Local Agencies the firm does business is
Certification of Direct Costs:		
I, the undersigned, certify to the	best of my knowledge and belief the	at all direct costs identified on the cost

proposal(s) in this contract are reasonable, allowable and allocable to the contract in accordance with the cost principles of the FAR of Title 48, CFR, Part 31. Allowable direct costs to a Government contract shall be:

- 1. Compliant with Generally Accepted Accounting Principles (GAAP) and standards promulgated by the Cost Accounting Standards Board (when applicable).
- 2. Compliant with the terms of the contract and is incurred specifically for the contract.
- 3. Not prohibited by 23 CFR, Chapter 1, Part 172 Administration of Engineering and Design Related Service Contracts to the extent requirements are applicable to Consultant.

All costs must be applied consistently and fairly to all contracts. All documentation of compliance must be retained in the project files.

Ibconsultants (if applicable) Proposed Contract Amount (or amount not to exceed if on-call contract): \$
rime Consultants (if applicable) Proposed Total Contract Amount (or amount not to exceed if on-call contract): \$
rime, list all subconsultants and proposed subcontract dollar amounts (attach additional page if necessary):
\$
onsultant Certifying (Print Name and Title):
Name:
Title:
Consultant Certification Signature **:
Date of Certification (mm/dd/yyyy):
onsultant Contact Information:
Email:
Phone number:

**An individual executive or financial officer of the consultant's organization at a level no lower than a Vice President or Chief Financial Officer, or equivalent, who has authority to represent the financial information utilized to establish the Indirect Cost Rate proposal submitted in conjunction with the contract.

Note: Per 23 U.S.C. 112(b)(2)(B), Subconsultants must comply with the FAR Cost Principles contained in 48 CFR, Part 31. 23 CFR Part 172.3 Definitions state: Consultant means the individual or firm providing engineering and design related services as a party to the contract. Therefore, subconsultants as parties of a contract must complete a certification and send originals to A&I and keep copies in Local Agency Project Files.

Distribution: 1) Original to Caltrans Audits and Investigations

2) Retained in Local Agency Project Files

Contract	Log #	 ****SAMPLE	CONTRACT*	***

CONTRACT BETWEEN TRANSPORTATION AUTHORITY OF MARIN AND CONSULTANTS

THE	ABOVE-RE	FERE	NCED (CONTRACT	Γ (this " Co	ntract") is ma	de and en	tered i	nto ef	fective as	of the
	day of _	,	2019 (th	ne "Effecti "	ve Date")	by and betweer	n the TRAI	NSPOF	RTATI	ON AUTHO	RITY
OF	MARIN	а	Joint	Powers	Agency	(hereinafter	referred	to	as	"TAM"),	and
				, a	California	Corporation (h	ereinafter	referre	d to a	s "Consult	ant").
TAM " Par t		ant ar	e somet	imes hereir	nafter refer	red to collective	ely as the	"Partie	es" or	individually	as a

RECITALS:

WHEREAS, TAM manages a variety of transportation projects and programs in Marin County, California; and

WHEREAS, TAM and Consultant desire to enter into an independent contractor relationship whereby Consultant shall perform for TAM certain services as set forth in **Exhibit A** attached hereto and hereby incorporated herein (collectively, the "**Services**," which shall include, without limitation, all services, materials and other work product provided by Consultant hereunder), subject to the terms and conditions of this Contract;

NOW, THEREFORE, for and in consideration of the foregoing and the mutual covenants set forth herein, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties agree as follows:

1. SERVICES

Scope of Work. Consultant agrees to provide the Services in a timely and professional manner, in accordance with the terms and conditions of this Contract. Subject to Sections 11 and 13, should Consultant retain the assistance of any other person or entity to perform the Services, Consultant agrees and warrants that each such assistant shall execute an agreement containing substantially identical terms as this Contract with regard to the obligations imposed on Consultant under this Contract. Consultant agrees that the scope of the Services may be modified by TAM at any time and for any reason. Significant changes to **Exhibit A** Services may result in price adjustment as shown in **Exhibit B** upon mutual agreement of Parties. Consultant shall use its best professional skill and effort in performing the Services, which shall meet or exceed industry standards and Consultant shall complete each project, including any modifications by TAM thereto, on a timely basis.

Business Conflicts. Subject to Consultant's compliance with the terms and conditions of this Contract, including without limitation Sections 19 and 20 below, Consultant may provide services for other parties, provided that the services provided by Consultant to third parties does not conflict with, and are not detrimental to, the interest of TAM. To ensure that Consultant does not provide services to third parties in a manner that conflicts with, or is detrimental to, the interests of TAM, Consultant shall fully and promptly disclose all possible conflicts to TAM.

2. ACCESS TO LANDS AND DATA

TAM will work with the Consultant to gain access to and enter upon public and private lands as required to perform the Services. TAM shall make available all pertinent data and records for review by Consultant as required to perform the Services.

3. FEES AND PAYMENT SCHEDULE

The method of payment for this contract will be based on a **Cost Plus Fixed Fee**. Consultant will invoice TAM per the schedule shown in **Exhibit B**. The schedule of payments includes all consultant costs and fees including direct and indirect.

If Consultant fails to submit the required deliverable items according to the schedule set forth in the Scope of Services and Schedule, which is attached hereto as "Exhibit A," TAM shall have the right to delay payment and/or terminate this Contract accordance with the provisions of Section 21, "Termination/ Force Majeure" of this Contract.

No payment will be made prior to approval of any work, nor for any work performed prior to approval of this contract.

Consultant will be reimbursed, as promptly as fiscal procedures will permit upon receipt by TAM's Contract Manager of itemized invoices in triplicate. Invoices shall be submitted no later than 45-calendar days after the performance of work for which the Consultant is billing. Invoices shall detail the work performed on each milestone and each project as applicable. Invoices shall follow the format stipulated for the approved Consultant Cost Proposal and shall reference this contract number and project title. The final invoice should be submitted within 60-calendar days after completion of the Consultant's work. Invoices shall be mailed to TAM's Contract Manager at the address specified in Section 36 of this Contract.

The total amount payable by TAM shall not exceed the amount stipulated in Section 5 of this Contract.

All subcontracts in excess of \$25,000 shall contain the above provisions.

No retainage will be withheld by the TAM from progress payments due the Consultant. Retainage by the Consultant or subconsultants is prohibited, and no retainage will be held by the Consultant from progress payments due subconsultants. Any violation of this provision shall subject the violating Consultant or subconsultant to the penalties, sanctions, and other remedies specified in Section 7108.5 of the California Business and Professions Code. This requirement shall not be construed to limit or impair any contractual, administrative, or judicial remedies otherwise available to the Consultant or subconsultant in the event of a dispute involving late payment or nonpayment by the Consultant or deficient subcontract performance, or noncompliance by a subconsultant. This provision applies to both Disadvantaged Business Enterprise (DBE) and non-DBE consultants or subconsultants. Consultant shall pay its subconsultants within ten (10) calendar days from receipt of each payment made to the Consultant by the TAM.

Consultant shall provide TAM with his/her/its Federal Tax I.D. number prior to submitting the first invoice.

4. COST PRINCIPLES

Consultant agrees that the Contract Cost Principles and Procedures, 48 CFR, Federal Acquisition Regulations System, Chapter 1, Part 31.000 et seq., shall be used to determine the allowability of cost individual items.

Consultant also agrees to comply with federal procedures in accordance with 49 CFR, Part 18, Uniform Administrative Requirements for Grants and Cooperative Agreements to State and Local Governments.

Any costs for which payment has been made to Consultant that are determined by subsequent audit to be unallowable under 48 CFR, Federal Acquisition Regulations System, Chapter 1, Part 31.000 et seq., are subject to repayment by Consultant to TAM.

5. MAXIMUM COST TO TAM	
Project as shown in Exhibit A shall be performed for a Cost Plus Fixed Fee amount of(\$). Payment to be per Exhibit B.	
6. <u>TERM OF CONTRACT</u>	
This Contract shall commence on the Effective Date on page 1, and shall terminate () mont from that date (the " Term ").	hs
7. <u>INSURANCE</u>	
All required insurance coverages shall be substantiated with a certificate of insurance and must be signed the insurer or its representative evidencing such insurance to TAM. The general liability policy shall endorsed naming the TRANSPORTATION AUTHORITY OF MARIN as an additional insured. Ea	be

All required insurance coverages shall be substantiated with a certificate of insurance and must be signed by the insurer or its representative evidencing such insurance to TAM. The general liability policy shall be endorsed naming the TRANSPORTATION AUTHORITY OF MARIN as an additional insured. Each certificate of insurance must be current on the Effective Date and if scheduled to lapse prior to the end of the Term, must be automatically updated before final payment may be made to Consultant. Each certificate of insurance and required endorsement shall be furnished to TAM prior to Consultant's commencement of the Services. Should any of the required insurance policies in this contract be cancelled for any reason or non-renewed, it is the consultant's duty (the Named Insured on the policy) to notify TAM immediately upon receipt of the notice of cancellation or non-renewal from the insurance company or immediately upon consultant's decision to cancel or non-renew the insurance. Said policies shall remain in force through the Term and shall be payable on a per occurrence basis only, except those required by Sections 7.4.a. and 7.4.b. which may be provided on a claims-made basis consistent with the criteria noted therein.

Failure to provide and maintain the insurance required by this Contract shall constitute a material breach of the Contract. In addition to any other available remedies, TAM may suspend payment to Consultant for any Services provided during any time that insurance was not in effect and until such time as Consultant provides adequate evidence that Consultant has obtained the required coverage.

A request for a waiver of any of the following insurance requirements must be set forth on **Exhibit C** attached hereto. A request for a waiver of the insurance requirements must specify whether Consultant is requesting reduced amounts of coverage or requesting to have a particular type of coverage waived entirely.

7.1 GENERAL LIABILITY

Consultant shall maintain a commercial general liability insurance policy in an amount of no less than One Million Dollars (\$1,000,000.00) per occurrence. TAM shall be named as an additional insured on the commercial general liability policy and the Certificate of Insurance shall include an additional endorsement page.

☐ Insurance Reduction or Waiver of Coverage Requested (Exhibit C)

7.2 AUTO LIABILITY

Where the services to be provided under this Contract involve or require the use of any type of vehicle by Consultant in order to perform said services, Consultant shall also provide comprehensive business or commercial automobile liability coverage including non-owned and hired automobile liability in the amount of One Million Dollars (\$1,000,000.00) per occurrence.

☐ Insurance Reduction or Waiver of Coverage Requested (Exhibit C)

7.3 WORKERS' COMPENSATION

Consultant acknowledges that it is aware of the provisions of the Labor Code of the State of California which requires every employer to be insured against liability for workers' compensation or to undertake self-insurance in accordance with the provisions of that Code, and it certifies that it will comply with such provisions before commencing the performance of the work under this Contract. If Consultant has

employees, a copy of the certificate evidencing such insurance or a copy of the Certificate of Consent to self-insure shall be provided to TAM prior to commencement of the Services. Insurance Reduction or Waiver of Coverage Requested (Exhibit C) П 7.4 OTHER INSURANCE Consultant may be required to carry additional insurance based upon the nature of the work to be performed (the Services). For each additional required insurance, a corresponding certificate of insurance must be provided. Claims made policies must have a retroactive date either prior to the Effective Date or the beginning of the work in the Contract. Claims-made coverage must extend a minimum of twelve (12) months beyond completion of the work in the Contract or end of the Term, whichever is later. If coverage is cancelled or non-renewed, and not replaced with another claim made policy with a retroactive date prior to the Effective Date, Consultant must purchase extended reporting coverage for a minimum of twelve (12) months beyond completion of the work in the Contract. Consultant shall maintain a policy limit of not less than Two Million Dollars (\$2,000,000) per incident, with a deductible or self-insured retention not to exceed *Twenty Five Thousand Dollars (\$25,000) unless approved by TAM in writing. Drofossianal Lightlift Ingurance

7.4.a. Proi required)	essionai	Liability	y insurar	1се	 	⊻	☐ (cned	K DOX II
*Deductibles Reduction/W	•		•		Dollars	(\$25,000)	require	Insurance
7.4.b. Maritir	ne Insurar	nce			 	(che	eck box if	required)

Consultant's general liability and/or professional liability insurance may be provided, in part, by self-insurance as long as Consultant provides either (1) evidence to TAM that Consultant has segregated amounts in a special insurance reserve fund meeting the contract's insurance requirements and restricted specifically to this project or (2) Consultant's general insurance reserves are adequate to provide the necessary coverage and TAM may conclusively reply thereon, or (3) if Consultant has a deductible of One Hundred Thousand Dollars (\$100,000) or more, TAM shall have the same benefits and protections as if Consultant carried insurance with a third party insurance company, satisfying the insurance requirements within this Contract.

Insurance is to be placed with insurers with a current A.M. Best's rating of no less than A-VII. Insurers not licensed in the State of California should have a current A.M. Best's rating of no less than A X.

If Consultant hires subcontractors, Consultant shall require its subcontractors to name Consultant and TAM as additional insured under its commercial general liability insurance policy and Consultant shall require all its subcontractors to furnish separate certificates and endorsements. All insurance for subcontractors shall be subject to all of the requirements stated herein.

8. REPRESENTATIONS AND WARRANTIES / INDEMNIFICATION

8.1 Representations and Warranties. Consultant hereby represents or covenants, as applicable, and warrants that it, and each of its directors officers, employees, members, managers, partners, permitted consultants, contractors, agents, successors, heirs, representatives, beneficiaries, administrators, executors, trustees, affiliates, permitted assigns and/or representatives (each and all, "Consultant" for the purposes of Section 9, 20 and 21): (i) is not a party to any agreement – and does not have any interest or obligation – that will limit, interfere, or otherwise conflict with any provision of this Contract, the performance of the Services or any of Consultant's obligations hereunder; (ii) shall not, during the Term and thereafter, make any commitment or obligation or engage in any activity that will limit, interfere or otherwise conflict with any provision of this Contract, the performance of the Services or any of Consultant's obligations hereunder, without obtaining TAM's express prior written approval; (iii) shall not infringe any and all right, title and

interest, including, but not limited to, any and all patent rights, mask work rights, copyrights, moral rights, trade secret rights, trademark rights, including any and all supplements, enhancements, modifications, translations and derivative works thereto, whether now known or hereafter devised, industrial property rights, all other intellectual property rights and property rights of any nature whatsoever, and any and all renewals of the foregoing (separately and collectively, "**Proprietary Rights**") of TAM or any party in performing the Services or discharging any of Consultant's obligations hereunder; (iv) shall, at TAM's request, during the Term and thereafter, execute and/or verify any proper oath, assignment, application, specification or other document or instrument that TAM, its agents or attorneys (each a "**TAM Party**"), deems desirable or necessary to evidence or carry out this Contract's terms and conditions and/or compliance therewith; (v) shall use its best efforts to ensure that in performing the Services or fulfilling its obligations hereunder, Consultant does not in any way adversely impact TAM's reputation or goodwill; (vi) shall avoid deceptive, misleading, or unethical business practices; and (vii) shall comply with all applicable laws and governmental regulations in performing the Services and fulfilling its obligations hereunder.

8.2 Indemnity. Pursuant to CA Civil Code Section 2782.8, Consultant agrees to indemnify, defend and hold TAM, its employees, officers and agents harmless from all liabilities arising out of, pertaining to or relating to the negligence, recklessness or willful misconduct of Consultant.

9. NONDISCRIMINATORY EMPLOYMENT

Consultant and/or any permitted sub-consultant shall not unlawfully discriminate against any individual based on race, color, religion, nationality, sex, sexual orientation, age or condition of disability. Consultant and/or any permitted sub-consultant understands and agrees that Consultant and/or any permitted sub-consultant is bound by and will comply with the nondiscrimination mandates of all Federal, State and local statutes, regulations and ordinances.

10. DRUG-FREE WORKPLACE POLICY

Consultant acknowledges that pursuant to the Federal Drug-Free Workplace Act of 1989, the unlawful manufacture, distribution, dispensation, possession, or use of a controlled substance is prohibited on TAM's premises. Consultant agrees that any violation of this prohibition by Consultant, its employees, agents or assigns will be deemed a material breach of this Contract.

11. SUBCONTRACTING

Consultant shall not subcontract nor assign any portion of the work required by this Contract without prior express written approval of TAM except for any subcontract work identified and expressly authorized by TAM herein. If Consultant hires a sub-consultant under this Contract, Consultant shall require sub-consultant to provide and maintain insurance coverage identical to what is required of Consultant under this Contract and shall require sub-consultant to name Consultant as additional insured under each policy in accordance with this Contract. It shall be Consultant's responsibility to collect and maintain current evidence of insurance provided by its sub-consultant and shall forward to TAM evidence of same.

Nothing contained in this Contract or otherwise, shall create any contractual relation between TAM and any subconsultants, and no subconsultant shall relieve Consultant of his/her responsibilities and obligations hereunder. Consultant agrees to be as fully responsible to TAM for the acts and omissions of its subcontractors and of persons either directly or indirectly employed by any of them as it is for the acts and omissions of persons directly employed by Consultant. Consultant's obligation to pay its subconsultants is an independent obligation from TAM's obligation to make payments to Consultant.

Any subcontract in excess of \$25,000, entered into as a result of this Contract, shall contain all the provisions stipulated in this Contract to be applicable to subconsultants.

Consultant shall pay its subconsultants within ten (10) calendar days from receipt of each payment made to the Consultant by the TAM.

Any substitution of subconsultants must be approved in writing by TAM in advance of assigning work to a substitute subconsultant.

12. DISADVANTAGED BUSINESS ENTERPRISE (DBE) PARTICIPATION

This Contract is subject to 49 CFR, Part 26 entitled "Participation by Disadvantaged Business Enterprises in Department of Transportation Financial Assistance Programs." Proposers who obtain DBE participation on this Contract will assist Caltrans in meeting its federally mandated statewide overall DBE goal.

If the Contract has an underutilized DBE (UDBE) goal, the Consultant must meet the UDBE goal by committing UDBE participation or document a good faith effort to meet the goal. If a UDBE subconsultant is unable to perform, the Consultant must make a good faith effort to replace him/her with another UDBE subconsultant, if the goal is not otherwise met. A UDBE is a firm meeting the definition of a DBE as specified in 49 CFR and is one of the following groups: African Americans, Native Americans, Asian-Pacific Americans, or Women.

DBEs and other small businesses, as defined in 49 CFR, Part 26 are encouraged to participate in the performance of contracts financed in whole or in part with federal funds. The Consultant, sub-recipient or subconsultant shall not discriminate on the basis of race, color, national origin, or sex in the performance of this Contract. Consultant shall carry out applicable requirements of 49 CFR, Part 26 in the award and administration of US DOT- assisted contracts. Failure by Consultant to carry out these requirements is a material breach of this Contract, which may result in the termination of this Contract or such other remedy as the recipient deems appropriate.

Any subcontract entered into as a result of this Contract shall contain all of the provisions of this Section.

13. PERFORMANCE OF DBE CONSULTANT AND OTHER DBE SUBCONSULTANTS/SUPPLIERS

A DBE performs a commercially useful function when it is responsible for execution of the work of the Contract and is carrying out its responsibilities by actually performing, managing, and supervising the work involved. To perform a commercially useful function, the DBE must also be responsible with respect to materials and supplies used on the Contract, for negotiating price, determining quality and quantity, ordering the material, and installing (where applicable) and paying for the material itself. To determine whether a DBE is performing a commercially useful function, evaluate the amount of work subcontracted, industry practices; whether the amount the firm is to be paid under the Contract is commensurate with the work it is actually performing; and other relevant factors.

A DBE does not perform a commercially useful function if its role is limited to that of an extra participant in a transaction, Agreement, or project through which funds are passed in order to obtain the appearance of DBE participation. In determining whether a DBE is such an extra participant, examine similar transactions, particularly those in which DBEs do not participate.

If a DBE does not perform or exercise responsibility for at least 30 percent of the total cost of its contract with its own work force, or the DBE subcontracts a greater portion of the work of the contract than would be expected on the basis of normal industry practice for the type of work involved, it will be presumed that it is not performing a commercially useful function.

14. DBE RECORDS

Consultant shall maintain records of materials purchased and/or supplied from all subcontracts entered into with certified DBEs. The records shall show the name and business address of each DBE or vendor and the total dollar amount actually paid each DBE or vendor, regardless of tier. The records shall show the date of

payment and the total dollar figure paid to all firms. DBE prime consultants shall also show the date of work performed by their own forces along with the corresponding dollar value of the work.

Upon completion of the Contract, a summary of these records shall be prepared and submitted on the form entitled, "Final Report-Utilization of Disadvantaged Business Enterprise (DBE), First-Tier Subcontractors," CEM-2402F (Exhibit 17-F, Chapter 17, of the LAPM), certified correct by the Consultant or the Consultant's authorized representative and shall be furnished to TAM with the final invoice. Failure to provide the summary of DBE payments with the final invoice will result in 25% of the dollar value of the invoice being withheld from payment until the form is submitted. The amount will be returned to the Consultant when a satisfactory "Final Report-Utilization of Disadvantaged Business Enterprises (DBE), First-Tier Subconsultants is submitted to TAM.

15. DBE CERTIFICATION AND DECERTIFICATION STATUS

If a DBE subconsultant is decertified during the life of the Contract, the decertified subconsultant shall notify the Consultant in writing with the date of decertification. If a subconsultant becomes a certified DBE during the life of the Contract, the subconsultant shall notify the Consultant in writing with the date of certification. Any changes should be reported to TAM within 30 days.

16. ASSIGNMENT

The rights, responsibilities and duties under this Contract are personal to Consultant and may not be transferred or assigned without the express prior written consent of TAM. Consultant shall not substitute any personnel for those specifically named in its proposal unless personnel with substantially equal or better qualifications and experience are provided, acceptable to TAM, as is evidenced in writing. Subject to the foregoing restrictions, this Contract shall be binding upon, and inure to the benefit of, the Parties and their respective, heirs, administrators, executors, trustees, successors and permitted assigns.

17. LICENSING AND PERMITS

Consultant shall, at its sole expense, maintain all required government and other regulatory licenses throughout the Term of this Contract. Consultant shall also, at its sole expense, obtain any and all permits which might be required to perform the Services.

18. BOOKS OF RECORD AND AUDIT PROVISION

Consultant shall maintain on a current basis complete books and records relating to this Contract. Such records shall include, but not be limited to, documents supporting all bids, all income and all expenditures. The books and records shall be kept in accordance with generally accepted accounting practices. In addition, Consultant shall maintain detailed payroll records including all subsistence, travel and field expenses, and canceled checks, receipts and invoices for all items. These documents and records shall be retained for at least five (5) years from the end of the Term or earlier termination of this Contract. Consultant will permit TAM, the state, the State Auditor, FHWA, or any duly authorized representative of the federal government to audit all books, accounts or records relating to this Contract or all books, accounts or records of any business entities controlled by Consultant who participated in this Contract in any way. Consultant shall promptly refund to TAM any monies erroneously charged to TAM.

19. CONFIDENTIALITY

19.1 Confidential Information. Consultant agrees that during the Term of this Contract, and thereafter, Consultant shall keep TAM's Confidential Information (as hereinafter defined) confidential and shall not, directly or indirectly, on behalf of Consultant or any third party, use divulge, publish or otherwise disclose or allow to be disclosed any aspect of Confidential Information, except as expressly provided herein solely for TAM's benefit. "**Confidential Information**" means any confidential, trade secret or other proprietary information (in whatever form or media, and whether or not marked as confidential) disclosed by

TAM to Consultant under this Contract (including, without limitation, any reproductions or copies thereof), except information that the Consultant clearly proves to TAM: (a) is public knowledge at the time of disclosure, (b) was known by the Consultant before disclosure by TAM, or becomes public knowledge or otherwise known to the Consultant after such disclosure, other than by breach of a confidentiality obligation, or (c) is independently developed by the Consultant by persons without access to Confidential Information of TAM. Confidential Information shall include, without limitation, the following categories of information: any and all nonpublic information relating to TAM, methodologies, data, databases, know-how, procedures, techniques, tutorials and processes of TAM, services rendered or deliverables furnished by TAM, financial and operational information, and other matters relating to the operations or projects of TAM including traffic data and traffic studies, information relating to actual or potential clients and/or client lists, client requirements, forecasts and projections, accounting, finance or tax information, pricing information, and the terms of this Contract.

- 19.2 Protection and Disclosure of Confidential Information. The Consultant shall exercise at least the same degree of care and protection with respect to the Confidential Information of TAM that it exercises with respect to its own Confidential Information, but in no event shall the Consultant exercise less than a reasonable standard of care, and in addition shall not directly or indirectly disclose, copy, distribute, republish or allow any third party to have access to any Confidential Information of TAM except to the extent expressly permitted in writing by TAM. Notwithstanding the above, the Consultant may disclose Confidential Information of TAM to the employees and agents of the Consultant who have a bona fide need to know and to third parties if so required by law (including court order or subpoena), provided that such disclosure is made in accordance with the terms of Section 20.3. Consultant acknowledges that breach of this Section will cause irreparable harm to TAM entitling TAM to injunctive relief, among other remedies.
- 19.3 Notification Obligation. If the Consultant becomes aware of any unauthorized use or disclosure of the Confidential Information, the Consultant shall promptly and fully notify TAM of all facts known to it concerning such unauthorized use or disclosure. In addition, if the Consultant or any of its employees or agents are requested or required (by oral questions, interrogatories, requests for information or documents in legal proceedings, subpoena, civil investigative demand or other similar process) to disclose any of the Confidential Information, the Consultant shall not disclose the Confidential Information without providing TAM at least twenty-four (24) hours prior written notice of any such request or requirement so that TAM may seek a protective order or other appropriate remedy and/or waive compliance with the provisions of this Contract. Notwithstanding the foregoing, the Consultant shall exercise its best efforts to preserve the confidentiality of the Confidential Information including, without limitation, by cooperating with TAM to obtain an appropriate protective order or other reliable assurance that confidential treatment will be accorded the Confidential Information by such tribunal.
- 19.4 Restricted Storage and Access. Consultant shall access Confidential Information that is stored electronically only via TAM's computers, and shall access Confidential Information only while Consultant is at TAM's offices, unless otherwise expressly authorized by TAM in writing. If Consultant wishes to store Confidential Information electronically, Consultant may only store such Confidential Information on TAM's computers located at TAM's offices. Under no circumstances shall Consultant copy Confidential Information onto non-TAM computers or other equipment not owned by TAM without the express prior written consent of TAM. Consultant shall not remove any Confidential Information from TAM's offices without the express prior written consent of TAM. TAM reserves the right, in its sole discretion, to revoke any authorization or consent given hereunder.
- **19.5 Mutual Cooperation.** Each Party shall notify and cooperate with the other Party in enforcing TAM's rights if such Party becomes aware of a threatened or actual violation of TAM's confidentiality requirements by a third party. Upon reasonable request by TAM, the Consultant shall provide copies of the confidentiality agreements entered into with its agents or independent contractors relating to this Contract.
- 19.6 Return of Confidential Information. Upon the termination or expiration and non-renewal of this Contract or upon the request of TAM, Consultant shall either promptly return the Confidential Information, and any and all reproductions and copies thereof, to TAM or destroy all such Confidential

Information, and Consultant shall sign an affidavit certifying to TAM under penalty of perjury that all such Confidential Information in Consultant's possession has been returned or destroyed.

20. WORKS FOR HIRE

- 20.1 Work Product. Consultant acknowledges and agrees that the Proprietary Rights in and to any and all studies, deliverables, inventions, ideas, improvements, know-how, designs and discoveries, whether or not patentable and whether or not reduced to practice, patents, trademarks, trade secrets, original works of authorship (including, but not limited to, all algorithms, HTML, Java files and associated data, graphic materials, illustrations, creative writings, written information, photographs, product documentation, flow charts, databases, developments, processes, techniques, formulae, technology, drawings, marketing, advertising, product plans, reports, specifications, technical data, any computer program (source code and object code), research, schematics, prototypes, models and products) made, conceived and/or created by Consultant, whether solely or jointly with others that: (i) is developed in whole or in part on TAM's time or using TAM's computers, equipment, supplies, facilities or Confidential Information; (ii) results from, or is suggested by, any task or project assigned to Consultant under this Contract, the Services or the fulfillment of Consultant's obligations under this Contract; or (iii) relates in any manner to the actual or reasonably anticipated project, work, research and/or operations of TAM (separately and collectively, "Work Product"), is solely owned by, and belongs to, TAM. Consultant expressly acknowledges and agrees that all such works of authorship are "works made for hire" as defined in the U.S. Copyright Act and belong exclusively to TAM to the fullest extent permitted under applicable law. Consultant hereby waives and shall not assert any and all moral rights Consultant may have to such works of authorship, which may inure to Consultant under the laws of any nation.
- 20.2 Assignment of Work Product. If Work Product, or any part thereof, is for any reason deemed not to constitute works made for hire owned by TAM, or if Consultant should, by operation of law or otherwise, be deemed to retain any rights thereto, for good and valuable consideration, including without limitation the consideration recited herein, Consultant hereby grants, conveys, bargains, sells, assigns, transfers and delivers to TAM, its successors and assigns, any and all of Consultant's Proprietary Rights, in and to the Work Product. Consultant also expressly assigns to TAM all legal rights necessary for TAM to pursue any legal action against any third party arising out of or in connection with the Work Product assigned hereunder. Consultant shall cause Consultant's permitted successors and assigns to assign all Proprietary Rights in Work Product to TAM to the maximum extent permitted by law. Consultant covenants not to personally, or cause any third party to, infringe any of TAM's Proprietary Rights in or to the Work Product. Upon the request of TAM, its agents or attorneys (each a "TAM Party"), Consultant shall promptly execute further written assignments and any additional document a TAM Party, in its sole and absolute discretion, deems necessary to effect, record and/or perfect the transfer of rights, title and interest in and to the Work Product.
- 20.3 Disclosure of Work Product. Consultant agrees that in connection with any Work Product Consultant shall: (i) promptly disclose such Work Product in writing to TAM (which shall be received in confidence by TAM), to permit TAM to claim rights to which it may be entitled under this Contract, and (ii) if TAM requests, promptly execute any additional written assignment of title to TAM for any Work Product required to be assigned by this Section 20 and Consultant shall preserve any such Work Product as Confidential Information of TAM. If Consultant believes that Consultant is entitled to ownership, either in whole or in part, of any Work Product, Consultant shall immediately so notify TAM's Board in writing. Consultant shall preserve all Work Product as Confidential Information of TAM. Consultant expressly agrees and covenants to keep and maintain adequate and current written records of all Work Product. The records will be in the form of notes, sketches, drawings and any other format that may be specified by TAM and shall at all times be available to, and remain the sole property of, TAM.
- **20.4 Termination of Proprietary Rights**. TAM and Consultant hereby acknowledge that certain Proprietary Rights in and to Work Product assigned to TAM hereunder may, under certain circumstances and after the assignment thereof to TAM, be terminated by Consultant in accordance with the provisions of the Copyright Act. The Parties further acknowledge that it is their intention that, if any such assignments are

terminated by Consultant, TAM shall have the exclusive rights of first and last refusal with respect thereto, which right of first and last refusal shall be exercised as follows:

Until the expiration of a period of sixty (60) days following TAM's receipt of a valid notice of termination with respect to any such Proprietary Rights, Consultant shall not negotiate with any third party with respect to the grant, sale, assignment, license, or other transfer of the Work Product thereof. During said sixty (60) day period, Consultant shall negotiate in good faith and exert best efforts to reach an agreement with TAM for TAM's acquisition of such Proprietary Rights and/or Work Product. If TAM and Consultant fail to reach agreement by the end of said sixty (60) day period, Consultant shall be free to negotiate with third parties for the grant, sale, assignment, license, or other transfer of such Proprietary Rights and/or Work Product, only for terms and conditions more favorable to Consultant than those last offered by TAM.

If Consultant receives such a bona fide offer from a third party, which offer Consultant wishes to accept, Consultant shall notify TAM of the terms therein in writing and TAM shall have ten (10) days from its receipt thereof to notify Consultant that it desires to acquire the Proprietary Rights and/or Work Product subject to the terms of such offer. If TAM so notifies Consultant, such copyrights shall automatically vest in TAM and Consultant shall enter into a written agreement with TAM reflecting such terms and conditions promptly after Consultant's receipt of such notice. If TAM does not so notify Consultant and Consultant does not accept such third party offer, the foregoing procedures shall apply to any further offers which Consultant receives and wishes to accept, including any offer containing identical terms and conditions rejected by Consultant, whether received by Consultant from the same or from a different third party.

20.5 Patent, Trademark and Copyright Registrations. Consultant agrees to assist any TAM Party, at TAM's expense, to secure TAM's rights in the Work Product and any Proprietary Rights relating thereto in any and all countries, including the disclosure to TAM of all pertinent information, written records and data with respect thereto, the execution of all applications, specifications, oaths, assignments and other instruments that a TAM Party, in its sole discretion, deems necessary to apply for and obtain such rights. Upon the request of a TAM Party, Consultant shall promptly execute any and all applications for U.S. or foreign patent, trademark or copyright registrations regarding Work Product and execute any additional documents and do all other lawfully permitted acts to further the prosecution and issuance letters of registration thereon. Consultant hereby irrevocably appoints each TAM Party as Consultant's attorney-infact for the purpose of executing such registration applications, assignments and additional documents in Consultant's name and stead and with the same legal force and effect as if executed by Consultant.

21. TERMINATION / FORCE MAJEURE

- A. If Consultant fails to properly provide in any manner the Services required under this Contract or otherwise fails to comply with the terms of this Contract or violates any ordinance, regulation or other law which applies to its performance hereunder, TAM may terminate this Contract by giving five (5) calendar days written notice to Consultant.
- B. Nonperformance of either Party shall be excused to the extent that performance is rendered impossible by strike, fire, flood, governmental acts or orders or restrictions, failure of suppliers, or any other reason where failure to perform is beyond the control and not caused by the negligence of the nonperforming Party.
- C. Either Party may terminate this Contract for any reason by giving thirty (30) calendar days written notice to the other Party. Notice of termination shall be by written notice to the other Party and be sent in accordance with Section 36.
- D. In the event of termination not due to the fault of Consultant, Consultant shall be paid for Services properly performed to the date of termination in accordance with the terms of this Contract so long as proof of required insurance is provided for the periods covered in the Contract including any and all amendments thereto.

- E. Upon receipt of termination notice, Consultant shall commence and perform, with diligence, all actions necessary on the part of Consultant to effect the termination of this Contract on the date specified by TAM and to minimize the liability of Consultant and TAM to third parties as a result of termination. All such actions shall be subject to the prior approval of TAM. Such actions shall include, without limitation:
 - i. Halting the performance of the Services and other work under this Consultant on the date(s) and in the manner specified by TAM.
 - ii. Not placing any further orders or subcontracts for materials, services, equipment or other items.
 - iii. Terminating all existing orders and subcontracts.
 - iv. At TAM's direction, assigning to TAM any or all of Consultant's right, title, and interest under the orders and subcontracts terminated. Upon such assignment, TAM shall have the right, in its sole discretion, to settle or pay any or all claims arising out of the termination of such orders and subcontracts.
 - v. Subject to TAM's approval, settling all outstanding liabilities and all claims arising out of the termination of orders and subcontracts.
 - vi. Completing performance of any Services or work that TAM designates to be completed prior to the date of termination specified by TAM.
 - vii. Taking such action as may be necessary, or as TAM may direct, for the protection and preservation of any property related to this Contract which is in the possession of Consultant and in which TAM has or may acquire an interest.
- F. In no event shall TAM be liable for costs incurred by Consultant or any of its sub-consultants after the termination date specified by TAM, except for those costs associated in compliance with the immediately preceding subsection (E). Non-recoverable costs include, but are not limited to, anticipated profits on this Contract, post-termination employee salaries, post-termination administrative expenses, post-termination overhead or unabsorbed overhead, attorneys' fees or other costs relating to the prosecution of a claim or lawsuit, prejudgment interest, or any other expense which is not reasonable or authorized under subsection (E).
- G. TAM's payment obligation under this Section shall survive termination of this Contract.

22. RIGHTS AND DUTIES UPON TERMINATION OR EXPIRATION

- A. Sections 19, 20, and each other provision of this Contract that may be reasonably construed to survive termination hereof, shall survive termination or expiration of this Contract for any reason.
- B. Subject to the immediately preceding subsection (A), upon termination of this Contract prior to the expiration of the Term specified in Section 6, this Contract shall terminate and be of no further force or effect. Consultant shall transfer title to TAM, and deliver in the manner, at the times, and to the extent, if any, directed by TAM, any work in progress, completed work, supplies, equipment, and other materials produced as part of, or acquired in connection with the performance of this Contract, and any completed or partially completed work which, if this Contract had been completed, would have been required to be furnished to TAM. This subsection shall survive termination of this Contract.

23. RELATIONSHIP BETWEEN THE PARTIES

It is expressly understood that in the performances of the Services herein, Consultant, and the agents and employees thereof, shall act in an independent capacity and as an independent contractor and not as officers, employees or agents of TAM. Consultant shall be solely responsible to pay all required taxes, including but not limited to, all payroll withholding taxes, social security, and worker's compensation arising from or relating to Services. Consultant or any agent or employee of Consultant is liable for the acts or omissions of itself, its employees and its agents. Nothing in this Contract shall be construed as creating an employment or agency relationship between TAM and Consultant or any agent or employee of Consultant.

Any terms in this Contract referring to direction from TAM shall be construed as providing for direction as to policy and the result of Consultant's work only, and not as to the means by which such a result is obtained. TAM does not retain the right to control the means or the method by which Consultant performs work under this Contract.

24. PAYMENT OF TAXES AND OTHER EXPENSES

Should TAM, in its discretion, or a relevant taxing authority such as the Internal Revenue Service or the State Employment Development Division, or both, determine that Consultant is an employee for purposes of collection of any employment taxes, the amounts payable under this Contact shall be reduced by amounts equal to both the employee and employer portions of the tax due (and offsetting any credits for amounts already paid by Consultant which can be applied against this liability). TAM shall then forward those amounts to the relevant taxing authority.

Should a relevant taxing authority determine a liability for past services performed by Consultant for TAM, upon notification of such fact by TAM, Consultant shall promptly remit such amount due or arrange with TAM to have the amount due withheld from future payments to Consultant under this Contract (again, offsetting any amounts already paid by Consultant which can be applied as a credit against such liability).

A determination of employment status pursuant to the preceding two paragraphs shall be solely for the purposes of the particular tax in question, and for all other purposes of this Contract, Consultant shall not be considered an employee of TAM. Notwithstanding the foregoing, should any court, arbitrator, or administrative authority determine that Consultant is an employee for any other purpose, then Consultant agrees to a reduction in TAM's financial liability so that TAM's total expenses under this Contract are not greater than they would have been had the court, arbitrator, or administrative authority determined that Consultant was not an employee.

25. PAYMENT DOES NOT IMPLY ACCEPTANCE OF WORK

The granting of any payment by TAM, or the receipt thereof by Consultant, shall in no way lessen the liability of Consultant to replace unsatisfactory work, equipment, or materials, and thereafter the unsatisfactory character of such work, equipment, components, or workmanship that do not conform to the requirements of this Contract may be rejected by TAM and in such case must be replaced by Consultant without delay.

26. SUBMITTING FALSE CLAIMS AND MONETARY PENALTIES

Pursuant to Government Code sections 12650 et seq., any Consultant, sub-consultant or consultant who submits a false claim shall be liable to TAM for three times the amount of damages that TAM sustains because of the false claim. A Consultant, sub-consultant or consultant who submits a false claim shall also be liable to TAM for the costs of a civil action brought to recover any of those penalties or damages, and may be liable to TAM for a civil penalty for up to \$10,000 for each false claim. A Consultant, sub-consultant or consultant will be deemed to have submitted a false claim to TAM if the Consultant, sub-consultant or consultant: (a) knowingly presents or causes to be presented to an officer or employee of TAM, a false claim for payment or approval; (b) knowingly makes, uses or causes to be made or used a false record or statement to get a false claim paid or approved by TAM; (c) conspires to defraud TAM by getting a false claim allowed or paid by TAM; (d) has possession, custody, or control of public property or money used or to be used by TAM and knowingly delivers or causes to be delivered less property than the amount for which the person receives a certificate or receipt; (e) is authorized to make or deliver a document certifying receipt of property used or to be used by TAM and knowingly makes or delivers a receipt that falsely represent the property used or to be used; (f) knowingly makes, uses, or causes to be made or used a false record or statement to conceal, avoid, or decrease an obligation to pay or transmit money or property to TAM; (g) is a beneficiary of an inadvertent submission of a false claim to TAM, subsequently discovers the falsity of the claim, and fails to disclose the false claim to TAM within a reasonable time after discovery of the false claim.

27. MODIFICATION OF CONTRACT

This Contract may not be modified, nor may compliance with any of its terms be waived, except by written instrument executed by duly authorized officers or representatives of both Parties and approved in the same manner as this Contract.

28. ENTIRE AGREEMENT

This Contract sets forth the entire agreement between the Parties, and supersedes all other oral or written agreements, understandings and provisions between them, concerning the subject matter hereof. This Contract may be modified only as provided in Section 27.

29. SEVERABILITY

Should the application of any provision of this Contract to any particular facts or circumstances be found by a court of competent jurisdiction to be invalid or unenforceable, then (a) the validity of other provisions of this Contract shall not be affected or impaired thereby, and (b) such invalid or unenforceable provision shall be enforced to the maximum extent possible so as to effect the intent of the Parties and shall be reformed without further action by the Parties to the extent necessary to make such provision valid and enforceable.

30. JURISDICTION AND VENUE / LEGAL EXPENSES

This Contract shall be construed in accordance with the laws of the State of California, without reference to its conflict of laws principles. The Parties agree that exclusive venue for any dispute arising hereunder shall be in a state court located in Marin County, California, or federal court located in San Francisco, California, and the Parties hereby consent to the exclusive jurisdiction of such courts. If TAM initiates legal action to enforce its rights under this Agreement, TAM shall be entitled, in addition to all other remedies available under law, to recover its legal expenses incurred in connection therewith, including without limitation reasonable attorney's and expert witness fees.

31. LIABILITY OF TAM

TAM's payment of obligations under this Contract shall be limited to the payment of the compensation provided for in Sections 3 and 5 of this Contract. NOTWITHSTANDING ANY OTHER PROVISION OF THIS CONTRACT, IN NO EVENT SHALL TAM BE LIABLE, REGARDLESS OF WHETHER ANY CLAIM IS BASED ON CONTRACT OR TORT, FOR ANY SPECIAL, PUNITIVE, CONSEQUENTIAL INDIRECT OR INCIDENTAL DAMAGES, INCLUDING, BUT NOT LIMITED TO LOST PROFITS, ARISING OUT OF OR IN CONNECTION WITH THIS CONTRACT OR THE SERVICES PERFORMED IN CONNECTION WITH THIS CONTRACT, EVEN IF TAM HAS BEEN ADVISED OF THE POSSIBILITY OF SUCH DAMAGES.

32. COMPLIANCE WITH APPLICABLE LAWS

Consultant shall comply with any and all Federal, State and local laws (including, but not limited to Covenant Against Contingent Fees, below) affecting services covered by this Contract. Copies of any of the above-referenced local laws and resolutions may be secured from TAM's contact person referenced in Section 36 (NOTICES) below.

33. COVENANT AGAINST CONTINGENCY FEES

Consultant warrants that it has not employed or retained any company or person, other than a bona fide employee working for Consultant; to solicit or secure this Contract; and that it has not paid or agreed to pay any company or person other than a bona fide employee, any fee, commission, percentage, brokerage fee, gift, or any other consideration, contingent upon or resulting from the award, or formation of this Contract. For breach or violation of this warranty, the local agency shall have the right to annul this Contract without

liability, or at its discretion; to deduct from the Contract price or consideration, or otherwise recover the full amount of such fee, commission, percentage, brokerage fee, gift, or contingent fee.

34. ADMINISTRATIVE REMEDY FOR AGREEMENT INTERPRETATION / MISCELLANEOUS

Should any question arise as to the meaning and intent of this Contract, the question shall, prior to any other action or resort to any other legal remedy, be referred to the Executive Director of TAM, who shall decide the true meaning and intent of the Contract. This Contract may be executed in one or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument. Headings used in this Contract are for reference purposes only and in no way define, limit, construe or describe the scope or extent of such section or in any way affect this Contract. This Contract shall be construed within its fair meaning and no inference shall be drawn against the drafting Party in interpreting this Contract. Whenever used in this Contract, the singular shall include the plural, the plural shall include the singular, and the neuter gender shall include the male and female as well as a trust, firm, corporation, or other legal entity all as the context and meaning of this Contract may require.

35. DEBARMENT AND SUSPENSION CERTIFICATION

The Consultant's signature affixed herein shall constitute a certification under penalty of perjury under the laws of the State of California that the Consultant has complied with Title 49, Code of Federal Regulations, Part 29, Debarment and Suspension Certificate, which certifies that he/she or any person associated therewith in the capacity of owner, partner, director, officer, or manager, is not currently under suspension, debarred, voluntarily excluded, or determined ineligible by any federal agency within the past three (3) years; does not have a proposed debarment pending; and has not been indicted, convicted, or had a civil judgment rendered against it by a court of competent jurisdiction in any matter involving fraud of official misconduct within the past three (3) years. Any exceptions to this certification must be disclosed to the TAM.

Exceptions will not necessarily result in denial of recommendation for award, but will be considered in determining Consultant responsibility. Disclosures must indicate to whom the exceptions apply, initiating agency, and dates of action.

36. NOTICES

All notices permitted or required under this Contract shall be in writing and shall be sent by registered or certified mail, or by FedEx or other similar overnight courier, to the Parties at their respective addresses below. A notice sent by registered or certified mail shall be deemed given five (5) business days after deposited in the mail, or one (1) business day after being sent by FedEx or similar over night courier for next day delivery. This Contract shall be managed and administered on TAM's behalf by the Contract Manager named below. All invoices shall be submitted and approved by this Contract Manager and all notices shall be given to TAM at the following location:

Contract Manager:	
Location:	900 5th Avenue, Suite 100
	San Rafael, CA 94901
Contact:	415.226.0831
	nnguyen@tam.ca.gov

Notices shall be given to Consultant at the following address:

Consultant:			
Location:			
Contact:			

CONSULTANT'S INITIALS

37. ACKNOWLEDGEMENT OF EXHIBITS

EXHIBIT A.	\boxtimes	Scope of Services and Schedule				
EXHIBIT B.	\boxtimes	Consultant Cost Proposal				
EXHIBIT C.		Insurance Reduction/Waiver				
IN WITNESS WHE	REOF, th	e Parties have executed	d this Contract on the Effective Date.			
TRANSPORTATIO	N AUTHO	ORITY OF MARIN:	CONSULTANT:			
Ву:			Ву:			
By: Dianne Steinhauser, Executive Director			Authorized Signature			
			Name (Print)			
			Title			
			Company Name			
			Federal Employer ID Number or SSN			